Systematizing Inpatient Referral to Cardiac Rehabilitation: A joint policy position of the Canadian Association of Cardiac Rehabilitation and Canadian Cardiovascular Society

Endorsed by the Cardiac Care Network of Ontario


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Introduction
The Canadian Heart Health Strategy and Action Plan released in February 2009, the result of national stakeholder consultation and extensive research and policy consideration, describes a continuum of comprehensive care for cardiovascular disease patients in Canada. Cardiac rehabilitation (CR) is identified as a core component of such care, serving as a critical vehicle for the implementation of cardiovascular disease (CVD) prevention strategies and the reduction of CVD risk. CR is a comprehensive, outpatient, chronic-disease management program designed to enhance and maintain cardiovascular health through the delivery of individualized, but integrated interprofessional care. CR programs ensure appropriate medical assessment, structured programs of exercise training, patient and family education, and the delivery of comprehensive CVD risk factor management strategies.

Peer-reviewed scientific evidence, including randomized controlled trials (RCTs), rigorous systematic reviews and meta-analyses have consistently established that the delivery of CR, following initial treatment of a cardiac condition, further reduces mortality by approximately 25%. The magnitude of the benefit achieved by participation in a CR program is comparable to that of other standard cardiac therapies, including treatment with statins and aspirin, and percutaneous coronary interventions (PCI). Through the metabolic and physiological effects of exercise, promotion of medication adherence, smoking cessation, improved nutrition and mental health, CR provides a comprehensive means of addressing a pathological atherosclerotic milieu which cannot be modified by surgical or percutaneous intervention alone. CR is a highly cost-effective outpatient approach which ensures an ongoing return on investments in inpatient care, culminating in reduced rates of re-hospitalization, morbidity and mortality with a cost-utility ratio of $9,200/quality-adjusted life-year gained during the year after CR. Participation in CR also facilitates ongoing communication among caregivers providing important feedback regarding patient medication compliance with, and response to, prescribed medication; adoption of physical activity and other protective behaviours; and promotes continuity of care and the development of patient self-management strategies.

Reflecting the substantial evidence of the benefits of such programs, many national clinical practice guidelines (e.g., American, Canadian, Australian) promote referral of eligible cardiac patients to CR. Sadly, overall only approximately 30% of eligible cardiac in-patients enrol in CR programs. The overall rate of CR use in the United States was established to be 18.7%. In Canada, data from 2001 demonstrated a 22% use of CR in Ontario; a more recent comprehensive provincial survey showed 34% of high-risk secondary prevention patients (i.e., post-acute coronary syndrome, coronary artery bypass surgery (CABGS), PCI, valve surgery or heart failure) participating in a CR program. In New Brunswick, 18.6% of eligible patients participated in CR in 2008. In the United Kingdom 28.6% of eligible patients were enrolled in CR use in 2004, despite a national target of 85% enrollment in such programs. The reasons for the under-utilization of CR programs, despite their demonstrated effectiveness are multi-factorial. They include health system, provider, program and patient level factors. Nonetheless, it is striking that when patients are asked why they do not attend such programs, the most frequent reason cited is lack of CR referral.

A referral is defined as an official communication amongst the healthcare provider, CR program and the patient that recommends assessment and participation in an early post-cardiac outpatient program. This includes the provision of all necessary information to the patient that will promote enrollment in CR. This also entails communication between the healthcare provider or healthcare system and the CR program, which includes the patient’s referral information. This communication should include the primary healthcare provider to ensure care.
coordination. A hospital discharge summary may potentially be formatted to contain the necessary patient information to communicate to the appropriate CR program (the patient’s cardiovascular history, tests, and treatments, for instance). All communication must maintain appropriate confidentiality as outlined by the 2004 Personal Health Information Protection Act (PHIPA).

Consistent with current national CR guidelines, the performance measure of in-patient CR referral is determined by dividing the number of patients with a qualifying event referred to CR (the numerator), by the number of patients with a qualifying event minus the number of patients with a qualifying event that meet CR referral exclusion criteria (the denominator). CR referral exclusion criteria are both patient-related (e.g., discharge to long-term care) and medical-related (e.g., severe dementia)2.

Patients are generally referred to CR from physician’s offices, inpatient units, and outpatient clinics22. It has been established that time from hospitalization to access CR services is significantly shorter where referral is initiated from the inpatient unit28; such an approach ensures consistent and universal identification of eligible patients. Accordingly, this policy position addresses strategies to optimize the referral of inpatients to CR.

Objectives and Methods
The objective of this policy position is to synthesize evidence and make recommendations on strategies to increase patient enrollment in CR. Comprehensive literature searches of Scopus, MEDLINE, CINAHL, PsycINFO, PubMed and the Cochrane Library databases were conducted to identify eligible peer-reviewed articles. The search strategy for each database consisted of 4 themes: (1) Cardiovascular Diseases, (2) Rehabilitation, (3) Referral, and (4) Enrollment. Articles were included in the review if the following criteria were met: (i) a primary or secondary observational study (cross-sectional or cohort) or an interventional study (randomized or nonrandomized) that evaluated the impact of a referral strategy on CR enrollment; (ii) participants were cardiac patients eligible for CR; (iii) paper or abstract published in a peer-reviewed journal; and (iv) published in English. Papers were excluded if CR enrollment rates were not reported, and the authors could not be contacted to provide the data. Original articles of relevant abstracts were obtained. Two reviewers independently assessed the papers for inclusion using a standardized form. Discrepancies were resolved by discussion and consensus with the first author.

This strategy resulted in the inclusion of 1 additional article32 than those identified in 3 previously-published reviews 29-31. Overall, 14 articles were evaluated according to the GRADE system33. The articles were assessed for quality, and a summary of findings table was generated and sorted by referral strategy. A meta-analysis was undertaken using Comprehensive Meta-Analysis software V234 to synthesize the enrollment rates by referral strategy. This process culminated in determination of overall quality of evidence and strength of recommendation. The Secondary Panel reviewed the resulting document, it was posted publicly for input, and finally it was submitted to the CCS Guidelines Committee, CACR Board of Directors, and CCS Council for approval.

CR Referral Strategies
“Usual” referral practice is dependent upon a physician initiating a referral discussion, then securing, completing, signing and transmitting an institution-specific CR referral form27. Referral strategies have emerged to improve the flow of eligible cardiac inpatients to CR, and are advocated in American College of Cardiology / American Heart Association Guidelines which state that clinicians “should consider instituting processes that encourage referral of appropriate patients to CR… In addition, it is important that referring healthcare practitioners and CR teams communicate in ways that promote patient participation” (p. e100)35. Appropriate cardiac patients are defined as those who have experienced an acute coronary syndrome, chronic stable angina or heart failure, PCI, CABGS, cardiac valve surgery, or cardiac transplantation2. Other cardiac patients can be considered on an individual basis. For example, there are patients with adult congenital heart disease and arrhythmias that have benefited from CR.

These systematic strategies can be defined as “the implementation of standing referral orders to CR based on eligible diagnoses supported by clinician guidelines”36. In the literature, these “systematic” strategies are implemented manually using discharge order sets or electronic medical records. Such approaches have the benefit of ensuring near-universal referral of patients and are particularly appropriate for direct referral to within-institution CR programs.

Other referral strategies 37 include “liaison” strategies, in which a healthcare provider or peer mentor speaks to the patient at the bedside about CR and facilitates referral while permitting discussion of the nature and merits of such programs and potential barriers to participation. Other strategies identified in the literature review have included the dissemination of patient education materials or motivational letters both designed to augment CR utilization.

Effect of Referral Strategies on CR Enrollment
An individual referred to CR must attend an intake session and then participate in the program. The enrollment rates reported in reviewed studies according to the various referral strategies were as follows: usual referral ranged from 6-32%, systematic referral ranged from 19-54%, liaison ranged from 35-56%, a combination of these methods resulted in 53%-78%, and finally systematic or liaison strategies combined with a patient CR letter intervention (i.e., other) resulted in 58-86% enrollment.
The Forrest plot displaying the rate of enrollment by referral strategies following quantitative synthesis is shown in Figure 1. In descending order, the estimates were 73% (95% CI 39-92%) for the patient letters (i.e., “Other” strategies), 66% (95% CI 54-77%) for the combined systematic and liaison strategy, 45% (95% CI 33-57%) for the systematic strategy alone, and 44% (95% CI 35-53%) for the liaison strategy alone. The evidence for the patient letters is sparse and inconsistent at present, although this line of research is promising and a randomized controlled trial is currently underway.

Therefore we suggest that all cardiac inpatient units in Canada adopt and implement systematic referral strategies, including a patient discussion at the bedside, (Systematic + Liaison) for patient groups known to benefit from CR in order to ensure CR enrollment, participation and the benefits that follow. This combined approach has been deemed most effective because it leads to near universal patient referral, while engaging the patient in the chronic disease care continuum. A summary of positions is shown in Table 1. The position strength was rated as “strong” given the net benefits demonstrated and translation of evidence into practice.

These recommendations are supported by the results of the Cardiac Rehabilitation care Continuity through Automatic Referral Evaluation (CRCARE) study, which demonstrated through a multi-site, controlled observational design that enrollment rates can reach their highest level, over 70%, following systematic referral in combination with a liaison strategy. This combination of the systematic and liaison strategy resulted in 8 times greater CR referral when compared to standard approaches, after adjusting for hospital site of recruitment. Booking the CR intake appointment prior to inpatient discharge and early delivery of outpatient CR were also shown to result in significantly greater CR enrollment. The latter strategies warrant further study.

Methodological Limitations and Gaps
While overall the findings were fairly consistent, direct, and resulted in net benefits, the overall quality of evidence is low due to study design and heterogeneity. Only four of the 14 studies were RCTs: two that tested the effects of patient letters after liaison, and systematic referral, and two that involved a nurse-patient liaison discussion. There are no RCTs testing effects of systematic referral versus usual referral on CR utilization.

There was a fairly broad range of enrollment rates within referral strategies. This could be due to differences in patient socio-demographic or clinical characteristics, CR program characteristics and capacity, differences in how individual inpatient units operationalize the referral strategies, or other unmeasured variability. For example, the effect of a standard discharge order versus electronic order for “systematic” CR referral has not been compared, nor has the effect of “liaison” referral at the bedside by a physician, nurse, allied health professional versus peer been compared. These areas represent priorities for future research.

Other future research needed includes the potential of systematic referral strategies in reducing inequities in CR access. Finally, a full economic evaluation of the costs and consequences of CR including systematic inpatient referral strategies is needed.

Improving Referral to CR
Although unrealized, in 2000 the National Service Framework for Coronary Heart Disease was released in the United Kingdom, which set a target of CR referral. This first and only published target was 85%. The Writing Panel supports this target, but from a clinical perspective however, it is more important to establish a target for CR enrollment; the latter is a more important determinant of patient morbidity and mortality. Based on the evidence, we recommend as an initial goal 70% enrollment of indicated eligible cardiac inpatients in CR. This target is demonstrated to be attainable through best practice in CR referral, and takes into consideration that some patients may not choose to enroll despite referral.

We must take immediate action to address the low rate of CR utilization in Canada, using referral strategies which have been demonstrated effective in increasing patient enrollment. Several tools are available to support change in CR referral practice and to promote patient enrollment. In Ontario, the Cardiac Care Network has adopted the University of Ottawa Heart Institute’s ACS Guidelines Applied to Practice (GAP) tool which incorporates CR referral (http://www.ccpcnetwork.ca/GWG/en_toolkit.php). This tool is based on the American Heart Association’s “Get with the Guidelines” tool (http://www.americanheart.org/presenter.jhtml?identifier=11652), which has been shown through large multi-institution studies to significantly increase CR referral rates over time. More broadly, the American Association of Cardiopulmonary Rehabilitation and Prevention has published CR referral performance measures applicable to all eligible patient groups, which include a referral order set, an overview of the referral process, and a suggested script for description of CR.

Implementation of these best practice referral strategies can be measured comparatively through the Performance Measures published in the Canadian Association of Cardiac Rehabilitation’s 3rd Edition of the Canadian Guidelines for Cardiac Rehabilitation and Cardiovascular Disease Prevention. The recently-established Canadian Cardiac Rehab Registry (http://www.caer.ca/resources/registry.cfm) will provide the platform to track and compare the effectiveness of quality improvement changes toward meeting the 70% enrollment target. Figure 2 presents a flow diagram to facilitate implementation of CR referral strategies. Proven techniques to promote change in healthcare practice
include: initiation of rapid, frequent and small Plan-Do-Study-Act (PDSA) cycles, monitoring and measuring, sharing daily small tests of change in staff huddles, developing a policy that designates who is responsible for each step in the referral process and when it should occur, providing staff and resident education on the importance of CR referral through “just in time” in-service meetings, and engaging professional practice and quality councils within institutions. These efforts should be undertaken within a context of buy-in and clear mandates by senior management, and with support of physician champions.

Policy Implications
The broad implementation of the best practice CR referral strategies herein could result in significant public health benefit. An increase in CR enrollment from approximately 30% to 70% suggests that 40% more eligible cardiac patients could realize the benefit of a 25% reduction in mortality. Such an increase in participation can be anticipated to produce a significant reduction in costs as a consequence, among others, of reduced rates of rehospitalization. However, there are several implications of implementing systematic and liaison referral strategies to increase patient flow into CR programs. There is a need for CR programs to be available to which patients can be referred. Existing CR programs will need to consider how they will manage increased numbers of referrals. Sadly, CR service funding and availability is highly variable by province and by region within provinces, despite the public health system in place in Canada. We advocate a national review of the availability of CR programs and their funding by a joint CACR-CCS committee in order to spur the support of accessible CR in all regions of every Canadian province.

With regard to the latter, CR programs may not have sufficient staff to handle such increases in patient referrals and volumes, nor the funding. Therefore, funding increases for additional staff, and larger and more facilities, may be indicated. Other strategies to address possible CR program capacity constraints are shown in Figure 3.

A final consideration is cost to refer. While implementing a systematic referral strategy may have significant start-up costs and time commitment, particularly in the case of electronic discharge orders, the cost to maintain such a system would not be onerous. However, the cost to enable liaison referral through the payment of salary for a health professional would be greater. Many institutions use this model in practice, and thus it may ultimately be widely adoptable, through incorporation into the nurse-educator workload for example. The use of a patient education pamphlet, which shows promise, may be a low-cost manner to achieve the bedside liaison aspect of CR referral. The cost-effectiveness of these referral strategies should be studied, however it is the position herein that the net health benefits of these referral strategies are likely worth the costs.

Conclusions
Despite the proven benefits of CR, only an average of 34% of eligible patients are referred, and 20% ultimately enroll. This runs counter to evidence-based clinical practice guidelines which recommend CR as the standard of care in the management of CVD. Based on the evidence synthesized through the development of this policy position, we strongly suggest that to increase CR enrollment, a combination of systematic and liaison referral strategies be implemented for all inpatient units serving patient groups that have been shown to benefit from CR. Indeed, CR enrollment rates above 70% can be reached. If these referral strategies could be implemented on a broader scale, this could potentially translate into significant public health benefits. Here is an opportunity for policy-makers and providers to build capacity for chronic disease management across Canada.

Conflicts of Interest:
The panelists had completed editorial independence in the development and writing of the present manuscript on a pro bono basis.

Acknowledgements:
We gratefully acknowledge Shannon Gravely-Witte, PhD(c) who performed the systematic review of the literature and undertook quality assessment in accordance with GRADE, and Yvonne Leung, PhD(c) who undertook the meta-analysis. Sherry L. Grace is supported by a CIHR New Investigator Award (# MSH-80489). The authors are grateful to Marilyn Thomas, Carolyn Pullen, Dr. Michelle Graham, and Dr. Michael McDonald for their support in the preparation of this document.
References


25. Pasquali SK, Alexander KP, Lytle BL, Coombs LP, Peterson ED. Testing an intervention to


Table 1. CACR-CCS POSITIONS ON SYSTEMATIZED CARDIAC REHABILITATION REFERRAL STRATEGIES

<table>
<thead>
<tr>
<th>Evidence Quality</th>
<th>Position Strength</th>
</tr>
</thead>
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<tr>
<td>We suggest that systematic referral strategies (Systematic) be implemented in comprehensive discharge order sets for inpatients with cardiac conditions indicated for CR to increase referral.</td>
<td>Low</td>
</tr>
<tr>
<td>We suggest that the systematic inpatient referral strategies should be augmented by patient discussion at the bedside (Systematic + Liaison) to optimize CR enrolment.</td>
<td>Low</td>
</tr>
<tr>
<td>We suggest that the systematic inpatient referral strategies should be augmented by a motivational letter (Other) to optimize CR enrolment.</td>
<td>Low</td>
</tr>
<tr>
<td>We suggest that AHA’S Get with the Guidelines be applied for all cardiac inpatients, as Canadianized through University of Ottawa Heart Institute’s Guidelines Applied to Practice (GAP) tool for Acute Coronary Syndrome Systematic + Liaison).</td>
<td>Low</td>
</tr>
<tr>
<td>We suggest a national review of the state of CR need, financial support and supply be undertaken.</td>
<td>Conditional</td>
</tr>
</tbody>
</table>

AHA=American Heart Association; CR=cardiac rehabilitation
Figure 1. Forrest plot of the effect of referral strategy on CR enrollment

<table>
<thead>
<tr>
<th>Subgroup within study</th>
<th>Study name</th>
<th>Event rate</th>
<th>Lower limit</th>
<th>Upper limit</th>
<th>Total</th>
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<tr>
<td>Systematic</td>
<td>Grace et al. 2007</td>
<td>0.515</td>
<td>0.452</td>
<td>0.577</td>
<td>124/241</td>
</tr>
<tr>
<td></td>
<td>Mazzini et al. 2008</td>
<td>0.189</td>
<td>0.162</td>
<td>0.219</td>
<td>135/714</td>
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<td>Harkness et al. 2005</td>
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<td></td>
<td>Suskin et al. 1998</td>
<td>0.543</td>
<td>0.473</td>
<td>0.611</td>
<td>108/199</td>
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<td></td>
<td>Grace et al. 2004</td>
<td>0.429</td>
<td>0.386</td>
<td>0.473</td>
<td>215/501</td>
</tr>
<tr>
<td>Systematic Overall</td>
<td>Jolly et al. 1999</td>
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<td>0.358</td>
<td>0.477</td>
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<td></td>
<td>Pasquali et al. 2001</td>
<td>0.560</td>
<td>0.462</td>
<td>0.654</td>
<td>56/100</td>
</tr>
<tr>
<td></td>
<td>Carroll et al. 2007</td>
<td>0.347</td>
<td>0.268</td>
<td>0.436</td>
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</tr>
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<td></td>
<td>Mueller et al. 2009</td>
<td>0.470</td>
<td>0.419</td>
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<td></td>
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<td>0.442</td>
<td>0.725</td>
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<td></td>
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<td>0.320</td>
<td>0.308</td>
<td>0.333</td>
<td>1734/5418</td>
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<tr>
<td>Systematic + Liaison</td>
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<td>Usual</td>
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<td>0.308</td>
<td>0.333</td>
<td>1734/5418</td>
</tr>
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Combined effect size and confidence interval for the subgroup among studies

Effect size and confidence interval for each study

Heterogeneity:
- Systematic: Q=225.32, df=5, p<0.0001; I²=97.78
- Liaison: Q=74.45, df=5, p<0.0001; I²=93.28
- Systematic + Liaison: Q=157.22, df=3, p<0.0001; I²=98.10
- Other: Q=10.63, df=1, p<0.001; I²=90.59
- Usual: Q=17.91, df=4, p<0.001; I²=77.66
Figure 2. Development Process for Systematizing Inpatient Cardiac Rehabilitation Referrals

- Present opportunity at the Cardiology Division Medical Advisory Committee meeting for discussion,
- Vet with institutional privacy office
- Process change supported through IT development so inpatient referral data can flow to internal outpatient CR program
- Educate clinical staff and buy-in
- Script for enrollment orders and explanation of the benefits of CR for placement on systematized discharge order
- Implement order set with CR referral. Order is embedded for diagnoses onto the following discharge instruction sets: ACS, PCI, Stable Angina, CABG, Valve, Stable HF, transplant
- Patient census from inpatient unit, cath lab and surgery obtained weekly by CR coordinator
- Patient list is reviewed by CR:
  - Appropriate diagnoses
  - Proximity to program (those patients from areas outside the local area have referrals sent to their local CR program)
- Local patients are contacted for enrollment
- PDSA cycles to overcome change barriers in real time
Figure 3. Strategies to Address Increased CR Demand When Implementing Systematic & Liaison Referral

- Advocacy to advance funding
- Tailoring length of programs to patient risk and need
- Referral to home or community-based CR, where risk stratification supports such allocation
- Collaborating with other programs to re-direct referrals to sites closer to patients’ homes
- Rolling out systematic referrals for one eligible patient diagnosis at a time
- Determination of the best candidates for different types of programs
- Exploring innovative program delivery models (i.e., telemedicine)
- Exploring safe, community-based models that leverage community resources and optimize the expertise of CR professionals