2020-21 BUDGET CALL
Training Manual

Finance Department
November 2019

This document is also available online at www.yorku.ca/finance/
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INTRODUCTION

This manual is intended to provide planners and administrators with a detailed Training Manual for the 2020-21 Budget Call process, including screen shots that guide you through the submission of your budget.

BUDGET CALL COMMUNICATION

Changes and updates to information included in the 2020-21 Budget Call process are communicated through the following methods:

<table>
<thead>
<tr>
<th>COMMUNICATIONS MEANS</th>
<th>DETAILS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emails to specific user groups</td>
<td>User groups such as the Finance Department and CPM staff may receive an email from Finance informing them of the Budget Call information.</td>
</tr>
<tr>
<td>Finance Website</td>
<td>The Finance Department webpage includes information concerning the Budget Call.</td>
</tr>
<tr>
<td>eReports Application</td>
<td>The eReports application contains various up-to-date financial information and reports which may assist with your submission of budgets.</td>
</tr>
<tr>
<td>Budget Call Systems Training</td>
<td>Training on the Budget Call is detailed and interactive. Enrolment is limited and runs from November 2019 through February 2020. If you would like to enroll, please register via York Employee Learning Calendar (YELC) at <a href="http://www.yorku.ca/yelc/">http://www.yorku.ca/yelc/</a>.</td>
</tr>
<tr>
<td>Introduction to Budgets Workshop</td>
<td>The Introduction to Budgets workshop is typically delivered during the budget cycle. This workshop offers planners and administrators an opportunity to understand the budgeting process at the university level. To enroll, please register via York Employee Learning Calendar (YELC) at <a href="http://www.yorku.ca/yelc/">http://www.yorku.ca/yelc/</a>.</td>
</tr>
</tbody>
</table>
The 2020-21 Budget Call deadline for submission is **Friday, February 28, 2020.**

The deadline for approval by the senior executive officer of each division is **Tuesday, March 31, 2020.**

The following diagram outlines the process and deadlines for the 2019-20 Budget Call:

- **Strategic request decisions by February 28, 2020**
  - UBAC adjudicates strategic requests and decisions are communicated in early March
  - Faculty/unit budgets are amended to reflect decisions
  - Budgets are approved by SEO by March 31

- **Budgets approved by March 31, 2020**
  - Budgets finalized by February 28, 2020
    - Faculties/units conclude detailed planning
    - Budget submission is to exclude any funding or expenditures for strategic initiatives (where funding has not yet been approved)
    - Budget status is finalized by February 28

- **Budgets finalized by February 28, 2020**
  - Strategic requests due February 28, 2020
    - Budget planning is to be guided by Faculty/unit's strategic plans and aligned with the UAP
    - Faculties/units may propose initiatives that require one-time or recurring funding
    - Strategic requests are to be submitted by January 31, 2020 for consideration by the University Budget Advisory Committee (UBAC) at their meeting in February 2020
BUDGET PROCESS SUMMARY

1. ENTERING YOUR BUDGETS
   Planners and administrators have the option of entering their budgets via the Budget Entry Spreadsheet or through the Mass Upload Template:

   (a) **Budget Entry Spreadsheet Method** allows users to download the Budget Call Template from eReports and reload the complete budget through the PeopleSoft system individually for each Cost Centre. The Template is accessible through eReports. This process is recommended if there are only a few cost centre/ATL budgets to enter. or

   (b) **Budget Mass Upload Template Method** allows users to upload their budgets via a batch file, submitting budgets for one or multiple cost centres at a time. The Template is accessible by downloading it from the Finance webpage. This process is recommended for users who manage many cost centres or cost centre/ATL combinations.

2. VERIFYING YOUR BUDGETS
   Once your budgets have been uploaded, the budget data should be verified via the following reports:

   (a) **Budget View Report (eReports)**
       - Displays the submitted budget(s) in a formatted report

   (b) **Budget Status Report (eReports)**
       - Displays the budget status (Open, Finalized, or Approved) for each Cost Centre/ATL combination.
       - Displays an audit trail, such as the last updated user and last updated time.

3. FINALIZING YOUR BUDGETS
   Budgets should be finalized through the Budget Administration page in **PeopleSoft**.

4. APPROVING YOUR BUDGETS
   Approval of budgets is also processed through the Budget Administration page on **PeopleSoft**. All budget submissions must be approved by the authorized approvers and/or designates of every division, namely: Chief of Staff (President’s Division), Senior Executive Officers, and the Director of Advancement.
STEP 1 - ENTERING YOUR BUDGETS

EREPORTS AND PEOPLESOFT LOG-IN

Use your Passport York username and password to log into both sites. First you will be asked to login to Passport York, then proceed logging to any reports sites you would need.

**eReports login page**

![eReports Login Page](image1)

**PeopleSoft login page**

![PeopleSoft Login Page](image2)

**eReports:** [https://ereports.info.yorku.ca/](https://ereports.info.yorku.ca/)

**PeopleSoft:** [http://psfinance.info.yorku.ca/](http://psfinance.info.yorku.ca/)

LOGGING INTO PEOPLESOFT OFFSITE

To access PeopleSoft from an off-campus computer, you will need to connect to York’s Virtual Private Network (VPN) using the Pulse Secure / Junos Pulse application. Step-by-step VPN instructions are available at [http://staff.computing.yorku.ca/internet-access/secure-access-to-administrative-systems/](http://staff.computing.yorku.ca/internet-access/secure-access-to-administrative-systems/).
**BUDGET MODULES AT A GLANCE**

**EREPORTS**

eReports is used to access the Budget Entry Spreadsheet, to view your budget status, to view other budget reports after submission, and to access the SHARP Salary Planning file.

Go to **PeopleSoft**

**REPORTS**

<table>
<thead>
<tr>
<th>Report</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forecast &amp; Budget Call</td>
<td>1. Used to download the budgets thru this template. Planner should budget one cost centre at a time</td>
</tr>
<tr>
<td>Budget Status</td>
<td>2. Used to view budget call status whether Open, Finalized, Approved or Closed</td>
</tr>
<tr>
<td>Budget View</td>
<td>3. Used to view current budgets in pdf file, in cost centre or financial roll-up level.</td>
</tr>
<tr>
<td>Budget to Actual Payroll</td>
<td>4. New reports used for in-year reconciliation of salary budgets.</td>
</tr>
<tr>
<td>Reconciliation</td>
<td>5. Used to view Rolling Budgets Status whether Open, Finalized and Approved budgets.</td>
</tr>
<tr>
<td>Forecast Entry Spreadsheet</td>
<td>6. Used to view Rolling Budgets Reports in PBA or VPA format.</td>
</tr>
<tr>
<td>Position Budget Entry</td>
<td>7. Tool used for salary budgeting formatted per SHARP requirements. This report allows user to do excel functionalities such as filter, pivot, groupings, etc.</td>
</tr>
<tr>
<td>SHARP Salary Planning Report</td>
<td></td>
</tr>
</tbody>
</table>

**PEOPLESOFT**

PeopleSoft is used to upload budget data into the financial system from the Budget Entry Spreadsheet or the Mass Upload Template. Shown in the screenshot below are the typical menus that planners may require to upload budgets via the Budget Call functionality.

Go to **PeopleSoft**

Or
THE BUDGET ENTRY SPREADSHEET METHOD

ACCESSING YOUR SPREADSHEET VIA EREPORTS AND ENTERING BUDGET DATA

The Budget Entry Spreadsheet is recommended when inputting your budget data for each cost centre. The Budget Entry Spreadsheet is accessible after you have logged in through eReports.

Step 1: Access the Excel spreadsheet from eReports.

(a) Go to Finance > Forecast & Budget Call > Budget Entry Spreadsheet
(b) Select/enter the criteria you want to base your budgets on and click on Fetch Report. An Excel spreadsheet will be displayed.

Step 2: Save the Excel spreadsheet on your computer or shared drive. Filenames can be up to 64 characters including spaces.

Step 3: Enter your budget data and resave your Excel spreadsheet.

(a) Enter your budgets in the Budget Entry column. You have the option of including any comments in the Comment section, up to 1000 characters long including spaces.
(b) If new accounts should be added, then enter the new accounts in the New Account section (as discussed below).

Tip: If you accidentally enter two of the same accounts, the system will be unable to post due to duplicate accounts. The system will create an error message which will specify the account number was entered twice.
Other Spreadsheet Features:

1. The Main Heading also includes:
   (a) Report name and the period reported
   (b) The budget year and other cost centre information
   (c) The Budget Level Detail and the Budget Status for each budget ledger, which are displayed in the top-middle of the spreadsheet
   (d) The run date and time, cost centre manager, location and department information
   (e) A link to access PeopleSoft for the budget import process

2. The Budget Entry Spreadsheet also includes:
   (a) Column headings to identify the Account Description, 2019-20 Budget Entry, Comments and other additional information that can aid you in developing your budgets
   (b) 2020-21 Base Allocation Amounts are used to identify the initial base (if any) that should be entered in your 2020-21 Budget Spreadsheet. These amounts have been pre-calculated by the system to aid you in your budget submission. Note that under the SHARP budget model, base amounts only apply to Shared Services cost centres in Fund 200.
   (c) Revenue and Expense sections
   (d) Carryforward amounts

   FYI: The 2020-21 Base Allocation Amounts section will only appear for Shared Service units. Under SHARP, the concept of base funding is no longer applicable to Faculties.

   Tip #1: Gray cells identify the writeable cells. These can be filled in with your budget information.

   Tip #2: Columns F to O contain information from various sources (such as the 2019-20 Budget numbers) that can be useful in determining your budget input.

3. New Account section:
   (a) If you are using a new account in your budget, then enter your new account and associated budget

   Tip: If you are unsure what account to use, a quick link is provided to retrieve a list of accounts, which is found on the finance website.

   Caution: Do not forget to save your budget file.

Step 4: Load the Budget Entry Spreadsheet using the PeopleSoft application.

   Tip: Click on the PeopleSoft link on the Budget Entry Spreadsheet to access the PeopleSoft login page directly. Log into PeopleSoft using your Passport York username and password.
IMPORTING YOUR BUDGET VIA PEOPLESOF

Once your budget information has been entered into the Budget Entry Spreadsheet from eReports, it is necessary to upload the spreadsheet file via PeopleSoft.

1. Go to

2. From the Budget Import module, click on Search

Tip: If you do not have a Run Control ID yet, then create one by clicking on Add New Value. It is recommended that you use the name BUDGET_IMPORT for your Run Control ID.

3. Select the Run Control ID BUDGET_IMPORT

4. Import your budget file through the following steps:
Delete previous attachment (if any) by clicking on 
(Skip this step if this is your first time)

Click on to attach an Excel file.

Click on Browse... to find the Excel file in the saved area and double click on the filename to select the file. Once selected, click on Upload.

Tip: It is recommended that file name is less than 64 characters.

Click on Run to run the process, then click on OK to confirm running the process.

Click on Process Monitor to check the status. Click on Refresh to update the status process.

(a) If the Run status shows Queued → budget post process is in progress.
(b) If the Run status shows Success → budget has been successfully uploaded.
(c) If the Run status shows No Success → budget could not be uploaded due to an error.
4.6 If you received a ‘No Success’ status, view the error message log:

(a) Click on Details
(b) Click on View Log/Trace
(c) Click on YBU_JRNL_XLS_XXXXXX.LOG to view the error message
(d) Correct all the errors and save the spreadsheet, and repeat Steps 1 to 5

DEALING WITH ERROR MESSAGES

To view the error message log:

(1) Click on **Details**

(2) Click on **View Log/Trace**

(3) Click on **YBU_JRNL_XLS_XXXXXX.LOG** to view the error message

(a) Details of Success or No Success reports
(b) Error message sample:

Duplicate account entered: 099500  
Error Budget Line=115: SETID=YORK, FISCAL_YEAR=201X, BUDGET_PERIOD=201X, FUND=200, COST CH Process failed - all work rolled back.

Tip: The details of the errors are indicated in this error log. For instance, "Line 115: Duplicate account entered: 099500" indicates that line 115 contains the duplicate entry for account 099500.

(4) If the file did not load (No Success Status), correct all the errors and resave the spreadsheet. Repeat Steps 1 to 10.

To check the "Success Report", go to eReports and select either Budget Entry Spreadsheet or Budget View.

BUDGET MASS UPLOAD TEMPLATE METHOD

ACCESSING YOUR TEMPLATE AND ENTERING BUDGET DATA

The Mass Upload Template is recommended when inputting your budget data for multiple cost centres at once through batch processing. The Mass Upload Template is found on the Finance webpage and can only be uploaded after your budget information has been entered and after you have logged in through PeopleSoft. A summary of the key steps are identified below:

Caution: Close all other workbook/worksheets with macros when using the Mass Budget Upload template.
Step 1: Download the Budget Mass Upload template from the finance website http://www.yorku.ca/finance/forms.htm.

Note: 2010 and 2016 are versions of your desktop computers.

Step 2: Enable editing/content/macros.

Click to enable the macros in this template. Note: If the macros are not enabled, you will be able to enter your budget entries but will not be able to stage the data and submit.

Step 3: Click on the tab; this will take you to the spreadsheet where you will enter your multiple budgets.

Enter data as per column headings (e.g. Enter YORK as SetID).

a) **Business Unit:** YORK
b) **Fiscal Year:** The fiscal year you are budgeting for i.e. 2020
c) **Budget Level:** CC or ATL
d) **Fund Code:** 100, 200, or 300
e) **Cost Centre**
f) **Activity, Time, and Location**
g) **Account**
h) **Budget Amount**
i) **Long Description:** Comments can be up to 1000 characters including spaces

Caution:
- If you are copying the data from another Excel worksheet, paste the information using Paste Special Values.
- Save the template on your personal computer or shared drive.

Tip #1:
Ignore the first two tabs of the template as these are used by UIT for configuration. Use the Data Input worksheet to enter your budget entries.

Tip #2:
If you accidentally enter two of the same accounts, the system will read/post the second account.

Step 4: From the Menu, click the **Add-ins** then click **Stage Data for Submission**. This will copy the data from the **Data Input** worksheet to **Staging & Submission** worksheet.

Step 5: From the **Add-ins** tab, click on **Submit Data**. This will prompt you to enter your Passport York username and password.

5.1 Log in to PeopleSoft, click **OK**.

5.2 Once you finish entering your Passport York username and password, the results for each budget entry line will be posted on Column A (Status) in the Staging & Submission tab.

- All the lines with the status **OK** have been successfully posted. (Lines can be viewed in real-time on the Budget View eReport)
- All the lines with status **Error** failed and have not been posted.
- Mouse over the status **Error** for each error line will show you the error message.
Tip #1: The status may take a few seconds to a few minutes to appear depending on the number of lines entered.

Tip #2: Mousing over the Status **Error** for each error line will show you the error message.

Tip #3: Filter all cells with **Error** to view only those that need corrections. Refer to the ‘How To Apply A Filter To Correct Errors’ section below.

**Step 6:** From the **Add-ins** tab, click on **Post Results**. Once you click on **Post Results**, this will direct you back to the **Data Input** worksheet.

**Step 7:** Review the results/status for each budget entry line. Perform the necessary corrections to the errors, and then follow steps 1 to 6.

- All the lines with the status **OK** have been successfully posted. (Lines can be viewed in real-time on the Budget View eReport)
- All the lines with status **Error** failed and have not been posted. Perform the necessary corrections to the errors, and then follow steps 1 to 6.
- Correct errors on **Data Input** tab.
- See sample error reports.

**SAMPLE ERROR REPORTS**

Wrong fiscal year

Wrong fund

Wrong cost centre

Wrong account

Wrong budget level (cost centre vs. ATL)
HOW TO APPLY A FILTER TO CORRECT ERRORS

Step 1: Select the 4th row in your spreadsheet. This is the row that contains your header fields.

Step 2: From Home tab, go to the Sort & Filter icon and select filter. This will create drop-down arrows to allow for filtering of data.

Step 3: Select the dropdown arrow in the Status column (column A); unselect OK.

Step 4: On the Data Input page, fix all errors.

Step 5: Repeat steps 1 to 7 under the section Budget Mass Upload Template Method.

STEP 2 - VERIFYING YOUR BUDGETS VIA EREPORTS

Once your budgets have been entered and uploaded into PeopleSoft, your budget information should be verified in eReports. There are two reports which may be used:

- The Budget View Report, and
- The Budget Status Report
BUDGET VIEW REPORT IN EREPORTS

This report displays the submitted budget(s) in a pdf report form. Once budgets are uploaded, they can be viewed by using this report. Note however that financial rollup requires a refresh before the rollup can be viewed.

Step 1: Choose to view either by:

(a) **Financial Rollup** - Provides a consolidated report of all cost centres under the selected financial rollup.

Click on ☛ to open the Financial Rollup selection window. Select the financial rollup and click on OK.

Tip #1: Click on the white circle beside the name of the Financial Rollup to select a particular rollup.

Tip #2: All the Financial Rollup names are hyperlinked. Click on the name of the sub rollup to expand and click on the name of the main rollup to contract.
(b) **Cost Centre** - Budget numbers will be consolidated at a Cost Centre Level, even if budgets were entered at ATL level. The report will look similar to the Budget Entry Spreadsheet.

(c) **Activity/Time/Location (ATL)** - Budget numbers will be presented at an ATL Level. If budget numbers were entered at Cost Centre level only, the numbers will still be shown but comments will be missing under the Cost Centre without ATL combinations.

**Step 2:** Select the Detail Level; select Details to list all the accounts or Summary to list by main account groupings

**Step 3:** Select a Fund option, either All Funds (which includes Fund 100, 200, & 300 cost centres) or a specific fund

**Step 4:** Select the Accounting Period for Actuals; note this option is not available when viewing by Financial Rollup

**Step 5:** The Forecast Entry Information is defaulted to Finance Submission

**Step 6:** Click on [Fetch Report].

---

**BUDGET STATUS REPORT IN EREPORTS**

This report displays the budget status (Open, Finalized, or Approved) for each Cost Centre or Cost Centre/ATL combination. It also displays an audit trail, such as the last updated user and time.

**Go to** [Finance] > [Forecast & Budget Call] > [Budget Status]
Step 1: Choose to view either by:

- **Cost Centre** - View one single Cost Centre at a time.
- **Financial Rollup** - View all Cost Centres under the selected Financial Rollup at once.

Step 2: Select a Fund option, either All Funds (which includes Fund 100, 200, & 300 cost centres) or a specific fund.

Step 3: Select either:

- **All Statuses** - Includes cost centres that are open, finalized and approved
- **Open** - Only open cost centres or cost centre/ATL combinations
- **Finalized/Approved/Posted/Closed** - Views cost centres that are finalized, approved, posted or closed

Step 4: Click on [Fetch Report]. This will generate a report similar to the one below.

---

**Budget Status Definition**

<table>
<thead>
<tr>
<th>Budget Status</th>
<th>Definitions</th>
</tr>
</thead>
</table>
| Open at an Unselected Level | • This Cost Centre does not contain any budget information  
• Option to choose between ATL and Cost Centre available |
| Open at a Cost Centre Level | • Budget entries exist  
• Can only budget at Cost Centre Level |
| Open at an Activity, Time, Location Level | • Budget entries exist  
• Can only budget at ATL Level |
| Finalized at a Cost Centre Level | • Cannot enter any budget entries because budget cells are now locked  
• Budget entries exist at the Cost Centre Level |
Finalized at an Activity, Time, Location Level
- Cannot enter any budget entries because budget cells are now locked
- Budget entries exist at the Activity, Time, Location level

Approved at a Cost Centre Level
- Cannot enter any budget entries because budget cells are now locked
- Budget entries exist at the Cost Centre Level

Approved at an Activity, Time, Location Level
- Cannot enter any budget entries as it has been approved and cells are now locked.
- Budget entries exist at the Activity, Time, Location level

Posted at a Cost Centre Level
- Cannot enter any budget entries as budget has been posted in the financial system
- Budget entries exist at the Cost Centre Level

Posted at an Activity, Time, Location Level
- Cannot enter any budget entries as budget has been posted in the financial system
- Budget entries exist at the Activity, Time, Location Level

**STEP 3 - FINALIZING YOUR BUDGETS VIA PEOPLESOFT**

Anyone who has access to the cost centre has access to finalize their budgets. Once budgets are finalized, then the cost centre(s) will be locked.

Tip: If budgets are finalized and revisions are needed, please contact the Office of the Budgets and Planning to reopen or reset your cost centre(s). See page 23 for the definitions of reopening and resetting budgets.

Go to

![Budget Administration](image-url)
**Step 1:** Enter/Select the Fund Code, i.e. 100, 200, or 300

**Step 2:** Select whether you’re finalizing a cost centre, range of cost centres, or financial rollup.

- **Cost Centre**
  - (a) Select **CostCentre**
  - (b) Enter/Select the cost centre number

- **Range of Cost Centres**
  - (a) Select Range of Cost Centres
  - (b) Enter the lowest value in the range
  - (c) Enter the highest value in the range

- **Financial Rollup**
  - (a) Select **Financial Rollup**
  - (b) Click on

> There are two ways to search the rollup:

- Either directly click on your rollup
- Search for your rollup
  - (a) Click on **Find**
(b) Enter the Financial Rollup that you want to finalize. Make sure to uncheck Exact Matching.
(c) Click on Find
(d) Click on Select if this is the node that you want to finalize. The node that you have selected to finalize is highlighted in grey.

**Step 3:** Click on **Finalize**.

**Tip:** Close, Post, Reopen and Reset budgets are for Budgets Office use only.

**STEP 4 - APPROVING YOUR BUDGETS VIA PEOPLESOF T**

Only the divisions’ authorized budget approvers and their designates have access to the approval page.

1: While logged on to PeopleSoft, select Budget Administration.

2: Enter your fund code and select a cost centre option. Approvers have the option to approve one cost centre, a range of cost centres, or all cost centres in a selected financial rollup.
3: Click the Approve hyperlink to complete the approval process.

Caution:

⚠️ Budgets which are approved at the financial rollup level will automatically approve underlying cost centre budgets, even cost centres with an open and finalized status.

OTHER BUDGETING TOOLS

RESET AND REOPEN BUDGETS

Contact the Budgets and Planning Office if you need to reset or reopen your cost centres. The primary differences are summarized below:

<table>
<thead>
<tr>
<th>RESET</th>
<th>REOPEN</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Erase previous data entries</td>
<td>1. Will not erase previous data entries</td>
</tr>
<tr>
<td>2. Can choose to re-enter by Cost Centre or ATL</td>
<td>2. Can only enter at the same level as previously selected (i.e. Cost Centre or ATL)</td>
</tr>
</tbody>
</table>

SHARP SALARY PLANNING REPORT

The SHARP Salary Planning Report is a tool to assist planners in budgeting salaries for their area. This file calculates a projection of salary and benefit costs at an employee level, and can be run by (1) department, (2) cost centre, or (3) financial rollup.

The SHARP Salary Planning Report can only be accessed by staff authorized to see salary information.

The SHARP Salary Planning Report reflects the following considerations:

- Faculties no longer receive base and OTO increment funding under SHARP. The SHARP Salary Planning Report no longer reports funding for employees charged to a Faculty cost centre.

- Shared Services receive increment funding at 50% of any salary increase (subject to change based on decision of President).

Go to Finance > Forecast & Budget Call

Step 1: Choose to view either by:

(a) **Cost Centre** - If Cost Centre is selected, then report will list all employees charged to the selected cost centre.

(b) **Department** - If Department is selected, then report will list all employees of a particular department.

- Click on 📦 to open the Department selection window.
Click on the white circle beside the name of the departments.

(c) **Financial Rollup** - If Financial Rollup is selected, then the report will list all employees charged to cost centres under the selected rollup.

- Click on [](image) to open the roll-up selection window.
- Click on the white circle beside the name of the desired financial rollup in the tree structure.

Note that only authorized individuals have the ability to run the report by Financial Rollup.

**Step 2:** Select to see data by cost centre or ATL (if desired)

- Enter the Activity Code, Time Code, and/or Location Code associated with the cost centre entered.

**Step 3:** Select the Fund code (i.e. 100, 200, or 300)

**Step 4:** Select All for all affiliations or a specific affiliation

**Step 5:** Select ALL or specific Employee Status

**Step 6:** Option if the planner wants a sub-total of the report or not.

**Step 7:** Click on [](image).

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### CONTACT INFORMATION

For further information regarding the Budget Call process, please contact:

<table>
<thead>
<tr>
<th>NAMES</th>
<th>INFORMATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ran Lewin</td>
<td>• Director, Office of Budgets and Planning</td>
</tr>
<tr>
<td></td>
<td>• Tel: 416-736-2100 ext 55877</td>
</tr>
<tr>
<td></td>
<td>• Email: <a href="mailto:lewinr@yorku.ca">lewinr@yorku.ca</a></td>
</tr>
<tr>
<td>Natacha Sam</td>
<td>• Associate Director, Office of Budgets and Planning</td>
</tr>
<tr>
<td></td>
<td>• Tel: 416-736-2100 ext 33288</td>
</tr>
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<td>Vicki Abaca</td>
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