## **Characteristics of Effective Supervision**

## A SELF-ASSESSMENT TOOL

One way to reflect on your effectiveness as a graduate supervisor is to assess the characteristics and practices associated with effective supervision. This resource can be used as a starting point for you to explore areas to develop along with areas to leverage. It is intended to be used as a self-assessment tool but with slight modification, could also be given to current or completed graduate students as a means of collecting feedback on your supervision style.

	Characteristics of an Effective Supervisor			
	1= room for growth 2= adequate 3= this is one of my strengths	5		
1.	Understands the qualities associated with graduate level research,	1	2	3
	scholarly and/or creative works in their discipline, and communicates these			
	to the student.			
2.	Gives time and thought to the selection and acceptance of graduate	1	2	3
	students for purposes of graduate supervision.			
3.	Establishes and collaboratively maintains a positive, professional, objective	1	2	3
	relationship with the graduate student and recognizes issues of equity,			
	individual circumstances and power imbalance.			
4.	Clarifies expectations and milestones throughout the graduate studies	1	2	3
	journey as well as inspires and motivates the student toward completion.			
5.	Discusses and assists the graduate student with financial and external	1	2	3
	funding deadlines, policies and guidelines, and with navigating and			
	directing the student to appropriate financial resources.			
6.	Supports the conceptual development of the research, scholarly and/or	1	2	3
	creative work and all subsequent phases.			
7.	Helps the graduate student create and modify a timetable for completion of	1	2	3
	various phases and guides the timing and sequencing of lab/project			
	activities.			
8.	Meets regularly with the graduate student (no less than once per term) and	1	2	3
	is reasonably accessible at other times throughout the supervisory journey.			
9.	Informs the graduate student of and makes suitable arrangements for any	1	2	3
	absences, leaves or sabbatical in advance.			
10	Convenes meetings of the supervisory committee; evaluates and reviews	1	2	3
	graduate student progress and completes necessary records and reports			
	for progression.			
11	Acknowledges intellectual property, authorship and student contributions.	1	2	3

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12. Provides constructive and thorough feedback of submitted work within 3	1	2	3
weeks or as agreed upon between supervisor and graduate student.			
13. Identifies and addresses potential academic and/or interpersonal conflicts	1	2	3
and difficult situations in transparent, timely and open conversation with			
the graduate student and/or supervisory committee members.			
14. Anticipates problems and assists the graduate student's adaptation of their	1	2	3
research, scholarly and/or creative work.			
15. Advises, and enforces where necessary, the academic and research	1	2	3
standards of the graduate program and degree requirements.			
16. Encourages and advises the graduate student on appropriate professional	1	2	3
development and preparation for diverse knowledge dissemination.			
17. Encourages and models healthy work-life balance.	1	2	3
18. Assists, with the Graduate Program Office, the graduate student with their	1	2	3
preparation of the thesis, dissertation, MRP and/or creative work for			
defence and ensures awareness of program requirements and standards to			
which the work is expected to conform.			
19. Actively guides the graduate student's preparation for their post-graduate	1	2	3
career.			
20. Is aware of and responds to the changing relationship with the graduate	1	2	3
student over time, and especially the balance between structure and			
independence.			
21. Gives sufficient time to the responsibilities of a graduate supervisor.	1	2	3
22. Invests time in their own professional development as a graduate	1	2	3
supervisor.			