

**Notice of Meeting**

**Wednesday, November 1, 2017**

**3:00 pm – 4:30 pm**

**Senate Chamber, N940 Ross Building**

**Agenda**

- 1. Chair's Remarks**
- 2. Minutes of the Meeting of October 4, 2017**
- 3. Business arising from the minutes**
- 4. Faculty Input on the York University Strategic Research Plan** – J. Orbinski,  
Director, Dahdaleh Institute for Global Health Research
- 5. Altmetrics for highlighting Academic Research** – R. Nariani, Science  
Librarian
- 6. Senator's Report**
- 7. Other Business**

Faculty of Health meetings support our mission to provide an innovative and supportive environment for learning, discovery and engagement. To ensure our common value of diversity is fully reflected, our events, publications and meetings make every effort to be accessible to all.

**2017-2018 Faculty of Health Council Meetings, 3:00pm–4:30pm, Senate Chamber, N940 Ross Building:**

Wednesday, December 6, 2017

Wednesday, January 10, 2018

Wednesday, February 7, 2018

Wednesday, March 7, 2018

Wednesday, April 4, 2018

Wednesday, May 2, 2018

**All are welcome and encouraged to attend!**

**Faculty of Health  
FACULTY COUNCIL  
Wednesday, October 4, 2017  
Senate Chamber, N940 Ross Building**

**Minutes**

**Attendance:** C. Ardern, L. Beagrie, A. Belcastro, P. Bradley, J. Choiniere, C. Da Silva, M. Dastjerdi, H. Edgell, M. Hamadeh, R. Jamnik, E. Jensen, C. Kurtz-Landy, J. MacDonnell, P. McDonald, B. Meisner, M. Morrow, G. Myers, M. Paredes, K. Page-Cuttrara, B. Pilkington, R. Robbio, L. Sergio, N. Stuckless, M. Wiktorowicz.

**Adobe Connect attendance:** Y. Bohr, J. Drake, C. El Morr, H. Jenkin, I.K. Maimets, C. Mallette, A. Moore, R. Nariani, R. Pillai Riddell, A. Rutherford, R. Steele, E. Schraa, M. Singh, C. van Daalen-Smith.

**Guests:** F. Clarke, J. Fung, J. Hard, A. Morgani, L. Sadhwani, S. Pereira, M. Verrilli.

**1. Chair's remarks**

Interim Chair H. Edgell welcomed Council members. She reminded Council members and guests to sign the attendance book and note dates and time of upcoming Council meetings.

Members of Council were encouraged to raise name cards when voting and use microphones when addressing Council.

She encouraged faculty to contribute to future Media Briefs by informing F. Clarke of exciting new stories.

Interim Chair H. Edgell noted that she will miss the November meeting of Council and that Chair N.

Richardson will return to her position of Chair in December 2017. Interim Chair H. Edgell noted that Professor C. Ardern will chair the November 1, 2017 meeting of Council. Professor C. Ardern is an at-large member of the Executive and Planning Committee and the Committee assented to Professor C. Ardern assuming the role of Interim Chair for November 1, 2017.

**2. Minutes of the Meeting May 3, 2017**

Professor B. Pilkington moved, seconded by Professor B. Meisner, that the minutes of the September 13, 2017 meeting of Council be approved.

The motion carried.

**3. Business Arising from the Minutes**

There was no business arising from the minutes.

**4. Dean's Remarks**

Dean McDonald noted that a newly created committee will review the Faculty's international strategy in light of the Strategic Mandate Agreement 2 and to improve internationalization of Health's curricula programming.

Secondly, he met with the Committee on Executive and Planning to initiate a discussion on (1) Health's vision, mission, mandate and brand and (2) changing the terms of reference for Executive and Planning. For the vision, mission, mandate and branding exercise, a working group will initiate the process and Schools/Departments will weigh in. The process will be reiterative and there will be opportunities for consultation and feedback. Similarly, a discussion paper will suggest ways that Executive and Planning can be a space for faculty, staff and students to contribute to Council's agenda.

The Associate Dean Teaching and Learning has reached out to and is working with Faculty of Health Student Caucus to engage students, provide governance training and possibly create a certificate recognizing contributions of service.

Dean McDonald noted that the Faculty of Health does not have a faculty profile which can be shared with stakeholders, prospective faculty, donors and students, etc. The profile is intended to highlight who we are, what we do, and our level of excellence. An initial profile will be drafted and will be refined as Health establishes its mission, vision, mandate and brand.

The Global Health Program Committee has been established. The working group has been tasked with exploring travel awards, scholarships, etc.

Lastly, Dean McDonald noted that he has been working with L. Philipps, Interim Vice-President Academic & Provost, to negotiate new enrolment targets.

Interim Chair H. Edgell invited questions and comments from the floor.

It was noted that the School of Nursing was not included in the Media Brief and it was suggested that the Briefs be expanded to include various forms of knowledge such as profiling graduate students and the excellent work of undergraduate students.

Dean McDonald highlighted that the Media Briefs can also be used as a recruitment tool and as a platform to raise important issues. He encouraged faculty and students to use the Brief to its full potential.

## **5. Overview of the 2017-18 Faculty Budget**

Dean McDonald and M. Verrilli, Executive Officer, presented an overview of the 2017-18 Faculty budget.

Dean McDonald began by reminding everyone that a budget is an important policy instrument which should be used to support key objectives and priorities. Our academic mission should drive the budget and not the other way around. This is best achieved by being realistic and proactive in our planning.

The Dean reviewed the SHARP Budget Model and explained how revenue is generated and the financial obligations the Faculty carries. He noted that majority of revenue is obtained from undergraduate domestic students. He pointed out that international enrollments have seen a steady growth; however, the Faculty has fallen short of meeting overall enrolment targets for the last few years. Falling below our enrolment target has significantly reduced our income. Under the SHARP budget model we are no longer able to carry forward a deficit - our budget must balance each year (or produce a surplus). For the SMA2 we deliberately reduced our future undergraduate domestic targets from SMA1 so that they are at a realistic and sustainable level. For this year only, we were also excused from paying more than \$2.3 million into the University Fund. Without this one time measure we would have produced a deficit of more than \$1.5 million. Therefore, our objective this year is to generate as large of a surplus as possible (>\$900,000) and then ask permission to carry it over into 2018-19 to offset what would otherwise be a significant deficit. This gives us only a short window to generate enough additional revenue so balance our budget by 2019-20 and beyond.

The Dean highlighted that the Faculty contributes on an annual basis toward shared services, the University Fund and to inter-faculty teaching. Overall, less than 50% of the revenue generated by the Faculty is available to pay for our salaries and benefits, graduate student costs, space, and other operating costs.

To lessen the cost of inter-faculty teaching, Dean McDonald noted that the Faculty could create in-house inter-professional learning courses, new common courses for students across programs within the Faculty, offer new general education courses of interest to students in other faculties, and revise our curriculum to ensure electives from outside the Faculty of Health continue to be aligned with our program learning objectives. Additionally, he suggested the following ways we could maintain grow our resource base:

- Increase RA funding for graduate students through external research grants and contracts, as well as increasing the number of students with external scholarships and awards
- Improve SMA2 performance metrics such as recruitment, retention, graduation rates, graduate completion times, research publications, etc.
- Increase enrolment (and revenue) from international undergraduate students and unfunded international graduate students
- Gently grow the domestic undergraduate student body by approximately 100 per year by introducing new programs or renewing existing programs

In concluding his remarks, Dean McDonald reminded members that it is possible to meet the Faculty's resource obligations; however, immediate attention and care is needed to ensure we maintain (or grow) our

resource base. We should see this as an opportunity to make constructive changes.

Interim Chair H. Edgell invited questions and comments from the floor.

It was noted that Health has the potential to offer general education courses and it should also be acknowledged that degree requirements require students to take courses outside of the Faculty.

## **6. Senator's Report**

Senator B. Pilkington provided an update regarding the September 28, 2017 meeting of Senate.

She noted that York University acknowledged its presence on the traditional territory of many Indigenous Nations and the acknowledgement will be read at the outset of future Senate meetings.

President Lenton noted that her vision for York and priorities are rooted in the University's Mission Statement and policy papers. She will hold a series of fireside chats and expressed an interest to attend Faculty Councils.

Senator B. Pilkington noted that the Chair of Senate's Committee on Academic Policy, Planning and Research facilitated a discussion on Models for Collegial Governance Structures for Markham Center Campus.

In concluding her remarks, Senator B. Pilkington commented that each Senate Committee provided an overview of their mandate and Committee work.

Interim Chair H. Edgell invited questions and comments from the floor.

It was noted that the newly approved French-only University will meet an unmet need and will not impact the Glendon Campus.

#### **7. Other Business**

Council acknowledged the passing of a York University student.

The meeting was adjourned.

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R. Bishop, Secretary