

Budget Update

Faculty Council – September 17, 2020



liberal arts &
professional studies

YORK U

2020-21 Preliminary Projections

Summary of Net Lost Revenue and Incremental Costs not included in Multi Year Budget

	2020-21	2021-22	2022-23
	(\$ millions)		
School of Continuing Studies	(11.0)		
Provision for additional costs (Graduate support, PPE, Cleaning, etc)	(3.0)		
Loss of ancillary fees for enrolment declines and athletics	(6.9)	(3.9)	(2.4)
Additional projected COVID-19 costs and lost revenues (not budgeted)	(20.9)	(3.9)	(2.4)
Loss of Enrolment relative to contracts - as per scenario planning and costing	(92.8)	(81.6)	(58.4)
Offset by: existing enrolment contingencies already budgeted in the Faculties	38.4	44.0	51.4
Additional enrolment contingency required as per scenario planning	(54.4)	(37.6)	(7.0)
Adjusted net lost revenue and additional costs	(75.3)	(41.5)	(9.4)

This slide summarizes the anticipated lost income as a result of the COVID 19 Pandemic:

- Lost anticipated net income from School of Continuing Studies
- Provision for additional costs (grad support, PPE, etc)
- Lost ancillary fees due to a drop in enrolments
- Additional enrolment contingencies using May Scenario

2020-21 Preliminary Projections

Options - Cost Mitigation/Savings

	2020-21	2021-22 (\$ millions)	2022-23
Teaching delivery savings	3.5	1.2	0.8
Reduction in travel, conference and hospitality costs	7.2	2.1	0.9
Delay hiring - faculty complement	2.9	4.5	6.6
Savings due to essential hiring only - CPM and YUSA	10.3	5.1	0.9
Hold on capital renewal projects	5.4	2.3	0.1
Voluntary separations -Faculty	(0.7)	2.6	4.3
Other operating expenses (computers, software, marketing, program development)	5.4	4.4	0.6
Other mitigation (expense contingencies, casual labour, research startup, grad support, utilities)	18.1	13.2	14.5
Vacation payout cancelled	0.6	-	-
CPM - step deferral for four months	0.7	-	-
Service transformation	2.0	5.0	5.0
Other HR and capital strategies	0.9	22.3	39.5
Cost Mitigation/Savings	56.3	62.7	73.2

Faculties and administrative Units were provided a cost mitigation template and asked to quantify the potential savings based on their own experience and knowledge of their operations. The above summary is a compilation of the cost mitigation/savings identified across the University.

Forecast 2020/21

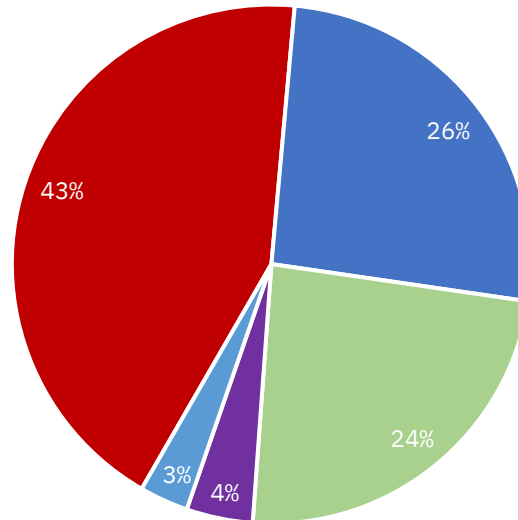


	2019/20	2020/21 Budget	2020/21 Forecast	Variance \$	Variance Comments
Revenue	\$ 348,790,245	\$ 328,431,871	\$ 352,949,959	\$24,518,088	Mainly \$22M from budgeted contingency
Central Cost Bins	\$ (102,325,244)	\$ (106,867,198)	\$ (106,867,198)	\$ -	
LA&PS Expenses:					
FT Faculty	\$ (107,890,110)	\$ (110,761,912)	\$ (109,732,364)	\$ 1,029,548	New hires: Mainly failed/delayed searches
PT Faculty	\$ (44,082,180)	\$ (40,971,444)	\$ (40,971,444)	\$ -	
Support Staff	\$ (24,868,819)	\$ (28,729,519)	\$ (28,729,519)	\$ -	
Student Support - Bursaries	\$ (15,735,119)	\$ (17,687,009)	\$ (16,793,647)	\$ 893,362	Grad Support savings as per COVID Contingency Plan
Operating Expenses	\$ (16,246,798)	\$ (18,609,149)	\$ (15,725,963)	\$ 2,883,186	Expenses savings + additional costs as per COVID Contingency Plan
Other Expenses	\$ (654,942)	\$ (437,118)	\$ (437,118)	\$ -	
	\$ (209,477,968)	\$ (217,196,151)	\$ (212,390,055)		
Year End Surplus	\$ 36,987,032	\$ 4,368,522	\$ 33,692,706	\$29,324,184	
Beginning Carry Forward	\$ (35,448,133)	\$ 1,538,899	\$ 1,538,899		
Ending Carryforward	\$ 1,538,899	\$ 5,907,420	\$ 35,231,605		

Forecast Revenue 2020/21



UG Tuition International
\$152.1M - ↑ by \$15.7M
(vs Budget)



UG Tuition Domestic
\$91.3M - ↑ by \$7.6M
(vs Budget)

Government Grant
\$84.2M

Other* \$10.7M - ↓ by \$0.3M (vs
Budget)

Grad Tuition \$14.6M - ↑ by \$1.6M (vs
Budget)

Total Revenue = \$353.0M - ↑ by \$24.5M (vs Budget)

*Other includes: Interfaculty Teaching \$5.8M,
ICR, ECR and OTO \$3.9M, and Research
Overhead Grants \$1.1M

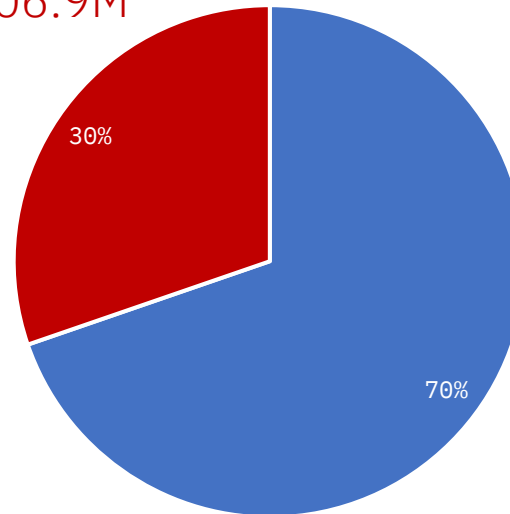
Forecast Allocation 2020/21



Central Allocations \$106.9M

Central:

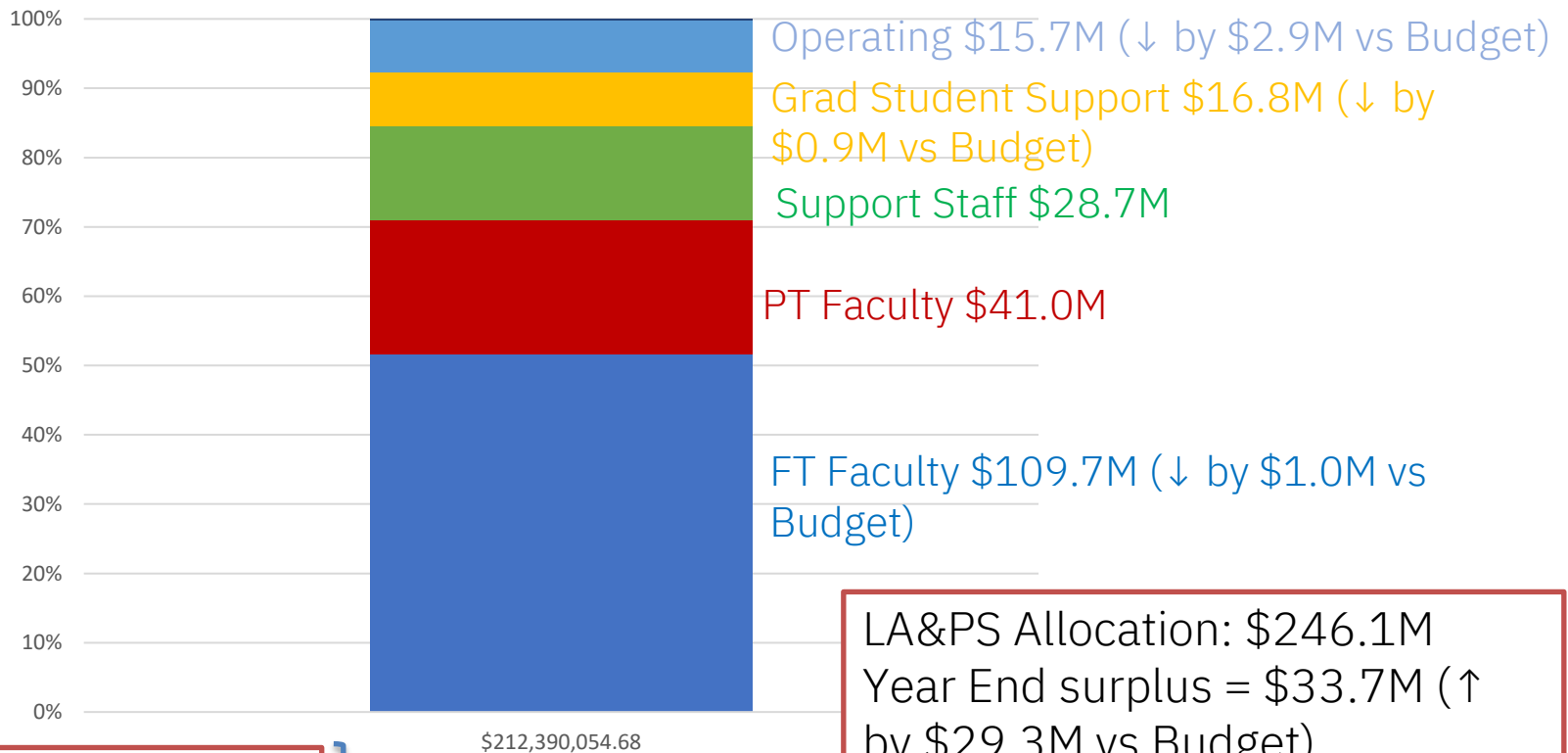
- General Institutional: \$23.3M
- Facilities Services (previously CSBO): \$17.9M
- Libraries: \$13.7M
- Academic Management: \$11.6M
- Student Services: \$9.0M
- UIT: \$6.7M
- Hold Harmless: \$5.5M
- University Fund: \$6.4M
- Finance: \$3.6M
- HR: \$3.1M
- Advancement: \$2.7M
- VPRI: \$2.3M
- FGS: \$1.0M



LA&PS \$246.1M - ↑
by \$24.5M (vs
Budget)

Total Revenue = \$353.0M (↑ by \$24.5M vs Budget)

Forecast Expenses 2020/21



Teaching Salaries 71%
 Support Salaries 14%
 Grad Student Support 8%
 Operating 7%

92%

Contributing Factors



- Strong contingency planning within our LA&PS budget framework
- Higher than anticipated continuing student retention and enrolment in summer and fall have offset declines in new student intake in terms of budget impact for short term
- Increase in student course load
- Cost mitigation strategies, such as University hold on capital projects and non-essential hiring for faculty and staff (i.e. not already underway)
- Savings in various lines related to working remotely, including hospitality, travel and professional development

Fall 2020 – Enrolment Update



September Data - Confirmations

	Secondary	Non-Secondary	Totals
2015	71,223	24,295	95,518
2016	71,456	25,319	96,775
2017	72,077	26,729	98,806
2018	72,080	28,644	100,724
2019	73,625	29,748	103,373
2020	74,915	31,978	106,893

Fall 2020 – Enrolment Update



Fall 20 Year Over Year New Student Enrolment at Sept. 15

Home Faculty	Chg Total Enrolled Count	% Change
AMPD	41	7.1%
ENUR	139	100.0%
Environ. Stud.	-88	-100.0%
Glendon	-94	-21.1%
Health	-128	-6.6%
LA&PS	-621	-13.3%
Lassonde Eng.	26	2.8%
Schulich SB	37	7.7%
Science	-83	-9.2%
Total	-771	-7.5%

Domestic declines =57.6%, Visa declines=42.4%

Fall 2020 – Enrolment Update



Fall 20 New Students Enrolled at Sept. 15

Home Faculty	TY Total Enrolled Count
AMPD	620
ENUR	139
Environ. Stud.	
Glendon	351
Health	1947
LA&PS	4065
Lassonde Eng.	949
Schulich SB	519
Science	903
Total	9493

Fall 2020 – Enrolment Update



Acceptances/Enrolled

Student type	Fall 2020 at Sept 15 2020	Fall 2019 at Sept 15 2019	Year over Year Change- Count	Year over year Change %	Enrolled Count Sept 15 2020	Enrolled Count Sept 15 2019	Year over Year Enrolled Change- Count	Year over Year Enrolled Change %
All	4,949	6,050	-1,101	-18.20%	4065	4686	-621	-13.25%
101 Domestic	2,000	2,292	-292	-12.74%	1919	2159	-240	-11.12%
101 International	353	346	7	2.02%	260	244	16	6.56%
105 Domestic	1,422	1,612	-190	-11.79%	1231	1389	-158	-11.38%
105 International	1174	1800	-626	-34.78%	655	894	-239	-26.73%

Fall 2020 – Enrolment Update



LA&PS Year over Year New Student Enrolment By Program at September 15

Subject1 Subject Desc	Adjudication Code	Chg Total Enrolled Count
Anthropology	101	2
	105	-6
Business Economics	101	26
	105	-31
Business and Society	101	39
	105	-29
Children, Childhood and Youth	101	-7
	105	-2
Classical Studies	101	4
	105	0
Classics	101	0
	105	0
Cognitive Science	101	6
	105	2

Commerce	101	48
	105	-110
Communication Studies	101	-10
	105	-5
Creative Writing	105	1
Criminology	101	53
	105	18
Culture and Expression	101	-1
	105	0
Disaster and Emergency Management	101	10
	105	-6
East Asian Studies	101	-3
	105	-6
Economics	101	5
	105	-18
English	101	-33
	105	-22

Fall 2020 – Enrolment Update



LA&PS Year over Year New Student Enrolment By Program at September 15 Con't

English and Professional Writing	101	1
	105	-6
Financial and Business Economics	101	-15
	105	-17
French Studies	101	0
	105	-3
Gender and Women's Studies	101	2
	105	-3
Geography	101	-10
	105	-4
Geography and Urban Studies	101	-5
	105	-2
German Studies	101	0
	105	1
Global Political Studies	101	4
	105	-2
Health and Society	101	-1
	105	7

Hellenic Studies	105	0
History	101	-11
	105	-21
Human Resources Management	101	-7
	105	-7
Human Rights and Equity Studies	101	-8
	105	1
Humanities	101	-4
	105	0
Indigenous Studies	101	-2
	105	-3
Individualized Studies	105	0
Information Technology	101	8
	105	-45
Interdisciplinary Social Science	101	-2
	105	-12
International Development Studies	101	-5
	105	-9

Fall 2020 – Enrolment Update



LA&PS Year over Year New Student Enrolment By Program at September 15 Con't

Italian Studies	101	-1
	105	1
Jewish Studies	101	-1
	105	-1
Law and Society	101	-38
	105	-8
Linguistics	101	7
	105	0
Philosophy	101	-1
	105	-9
Political Science	101	28
	105	-13
Portuguese and Luso-Brazilian Studies	105	-2
Professional Writing	101	-2
	105	-4
Public Administration	101	-4
	105	4

Religious Studies	101	-6
	105	-3
Sexuality Studies	101	-1
	105	2
Social Work	101	18
	105	-10
Sociology	101	0
	105	10
Spanish	101	3
	105	-1
Undecided Major	101	-309
	105	-27
Urban Studies	101	-2
	105	3
Work and Labour Studies	101	1
	105	-3
{To Be Announced}	105	3
Total		-621

Winter 2021 – Enrolment Update



Applications

Student type	Winter 2021 at Sept 15 2020	Winter 2020 at Sept 15 2019	Year over Year Change- Count	Year over year Change %
All	1,802	2,921	-1,119	-38.31%
101 Domestic	2	6	-4	-66.67%
101 International	269	393	-124	-31.55%
105 Domestic	276	477	-201	-42.14%
105 International	1,255	2,045	-790	-38.63%

Fall 2020 – Enrolment Update

FFTES - Fiscal Full-Time Equivalents

Summer 2020 HOME FFTEs as of August 04, 2020

		Summer 2020 Projection to Target				Summer 2020 Projection to Target %			
		Eligible	Ineligible Visa	Ineligible Other	Total	Eligible	Ineligible Visa	Ineligible Other	Total
Total Undergrad									
AMPD		68.0	17.1	8.7	93.8	59.7%	51.8%	50.6%	57.2%
Education	BEd	23.0	0.4		23.3	46.9%	255.0%		47.5%
	BA	13.0			13.0	73.2%			73.2%
Env Studies		0.7	(3.4)		(2.7)	1.6%	(27.8%)		(5.0%)
Glendon		62.9	(2.4)		60.5	50.7%	(17.9%)		44.0%
Health		302.4	9.1		311.5	37.1%	12.1%		35.0%
Nursing		(21.9)	0.2		(21.7)	(10.2%)	13.3%		(10.0%)
Lassonde	Engineering	43.5	11.7		55.2	43.4%	76.4%		47.8%
	Non-Engineering	58.1	20.9		79.0	32.8%	19.5%		27.8%
LAPS		546.0	134.4		680.4	33.1%	16.2%		27.5%
Osgoode									
	JD/MBA								
Schulich	BBA/IBBA	58.2	4.0		62.3	58.7%	52.0%		58.2%
Science		157.2	0.7		157.9	40.5%	0.5%		30.9%
Total Undergrad		1,311.1	192.7	8.7	1,512.4	34.6%	15.9%	50.6%	30.1%

Fall 2020 – Enrolment Update



Preliminary Fall 2020 HOME FFTEs as of September 07, 2020

		Fall 2020 Projection to Target				Fall 2020 Projection to Target %			
		Eligible	Ineligible Visa	Ineligible Other	Total	Eligible	Ineligible Visa	Ineligible Other	Total
Total Undergrad									
AMPD		(27.8)	(25.9)	(3.3)	(57.0)	(3.2%)	(12.6%)	(5.9%)	(5.1%)
Education	BEd	41.3	0.3		41.6	7.0%	98.8%		7.0%
	BA	(19.7)	2.9		(16.8)	(10.8%)			(9.2%)
FEUC		(6.1)	(1.0)		(7.1)	(2.8%)	(2.1%)		(2.7%)
Glendon		(68.4)	(20.3)		(88.7)	(9.9%)	(21.1%)		(11.3%)
Health		99.3	(20.2)		79.1	3.0%	(7.6%)		2.2%
Nursing	collab + general	(28.1)	3.7		(24.3)	(5.6%)	63.9%		(4.8%)
Lassonde	Engineering	(68.4)	(26.6)		(95.0)	(10.5%)	(23.3%)		(12.4%)
	Non-Engineering	99.2	39.3		138.4	16.6%	14.6%		16.0%
LAPS		(9.7)	26.9		17.1	(0.2%)	1.4%		0.2%
Osgoode		1.3	1.8		3.1	0.3%			0.8%
	JD/MBA	1.8			1.8	0.3%	23.6%		0.8%
Schulich	BBA/IBBA	0.7	(7.8)		(7.1)	0.1%	(9.6%)		(0.8%)
Science		(8.2)	(25.1)		(33.2)	(0.6%)	(7.3%)		(2.0%)
Total Undergrad		7.2	(51.9)	(3.3)	(48.0)	0.0%	(1.5%)	(5.9%)	(0.2%)

Ongoing Considerations



- Covid-19 transmission rates and public health requirements
- Impact of Covid-19 on enrolment and budget, particularly enrolment flow through for outer years
 - Declines in new student intake will impact the budget in outer years
 - Potential for students dropping courses for Fall
 - Winter 2021 enrolment is trending down and remains uncertain
- Continued reliance on international student enrolments with potential ongoing challenges regarding visas and travel
- Compounding impact of current and potential government cuts
- Continuous year over year decline in 1st and 2nd choice
- Financial performance and contingency planning for the University more broadly
- Transition for return to working on campus