

liberal arts &  
professional studies



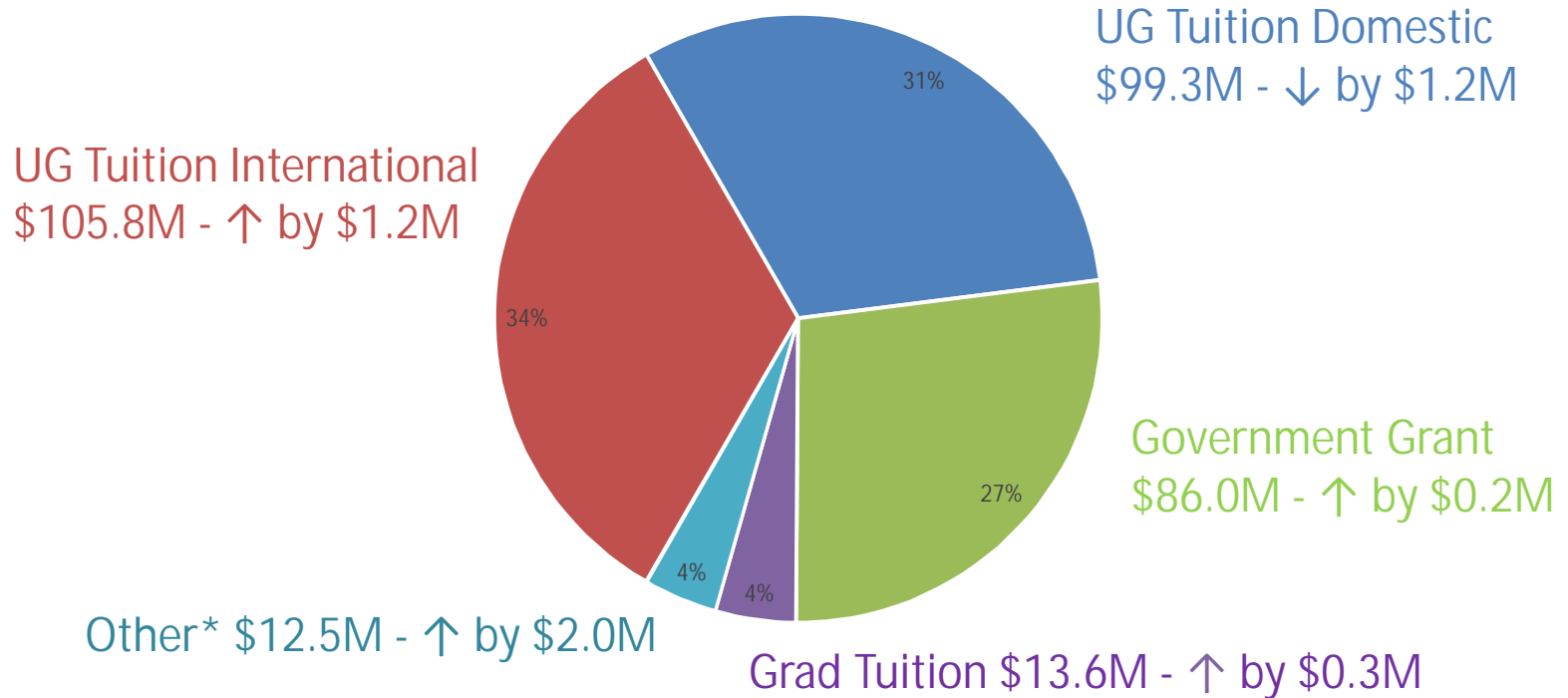
Budget Update

October 10th, 2019

# Outline

1. 2018/19
2. 2019/20

# 2018/19 – Revenue (Final)

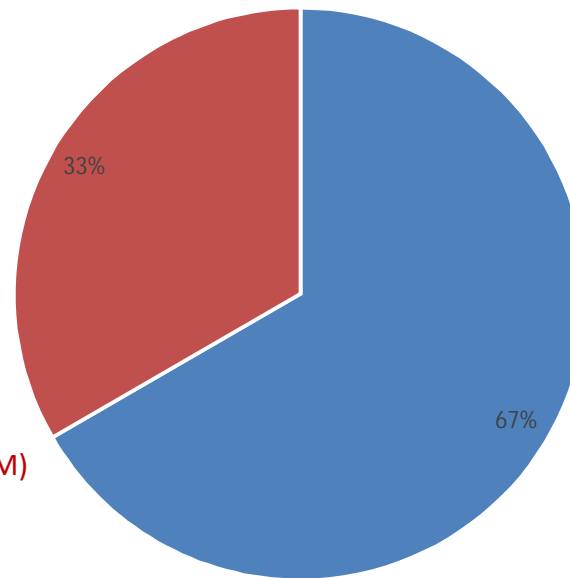


Total Revenue = \$317.1M - ↑ by \$2.6M

\*Other includes: Interfaculty Teaching \$4.4M, ICR and OTO \$6.7M, and Research Overhead Grants \$1.5M

# 2018/19 – Allocation (Final)

Central Allocations  
\$105.7M - ↓ by  
\$4.7M



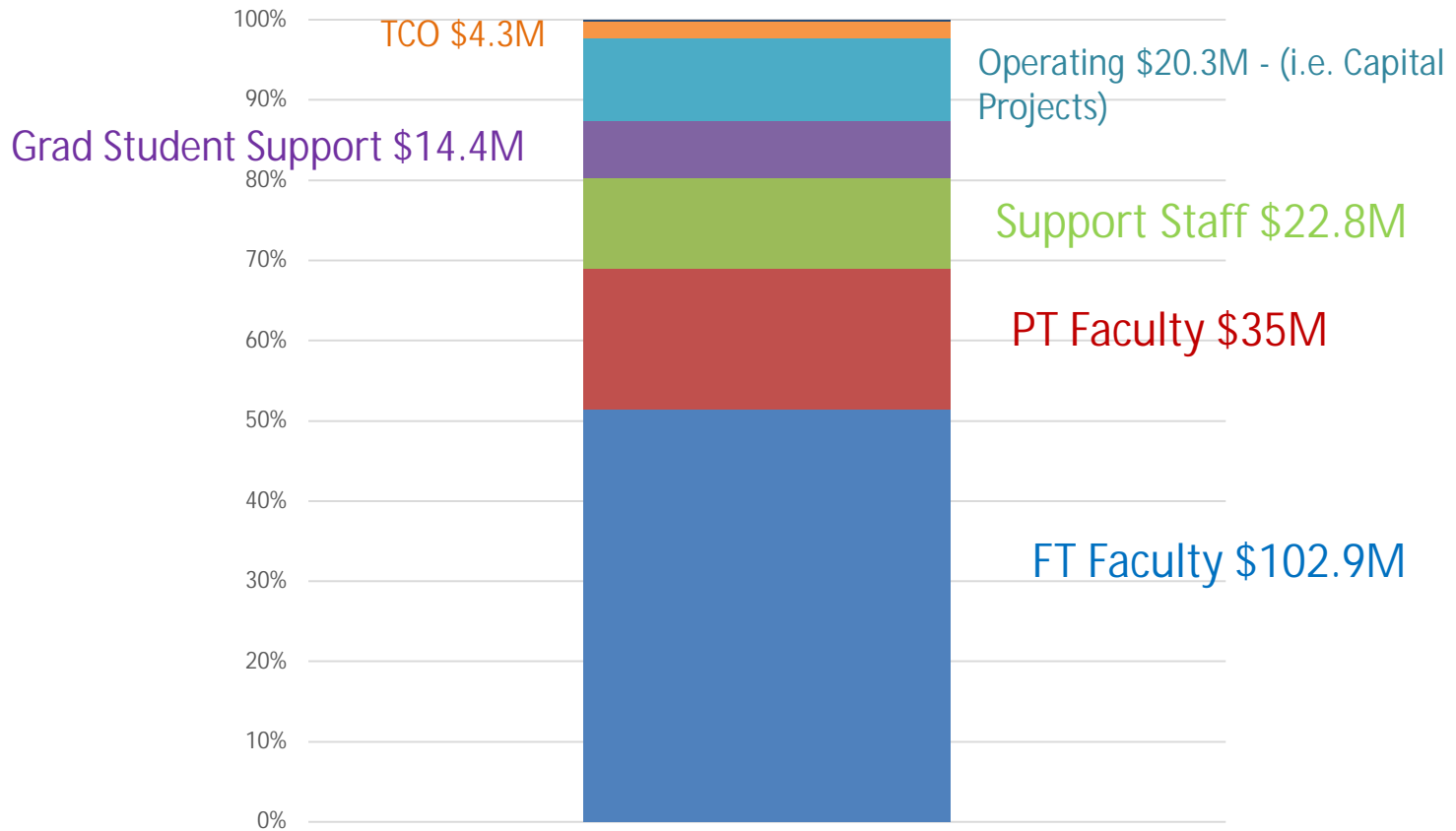
LA&PS \$211.4M -  
↑ by \$7.4M

## Central:

- General Institutional: \$20.8M (↓ by \$4.2M)
- CSBO: \$21.0M
- Libraries: \$14.4M
- Academic Management: \$11.2M
- Student Services: \$9.0M
- UIT: \$7.0M
- Hold Harmless: \$5.5M
- University Fund: \$4.8M
- Finance: \$3.9M
- HR: \$2.4M
- Advancement: \$2.4M
- VPRI: \$2.5M
- FGS: \$1.0M

Total Revenue = \$317.1M

# 2018/19 – Expenses (Final)



Teaching Salaries 69%  
 Support Salaries 11%  
 Grad Student Support 7%  
 Operating 10%  
 TCO 2%

87%

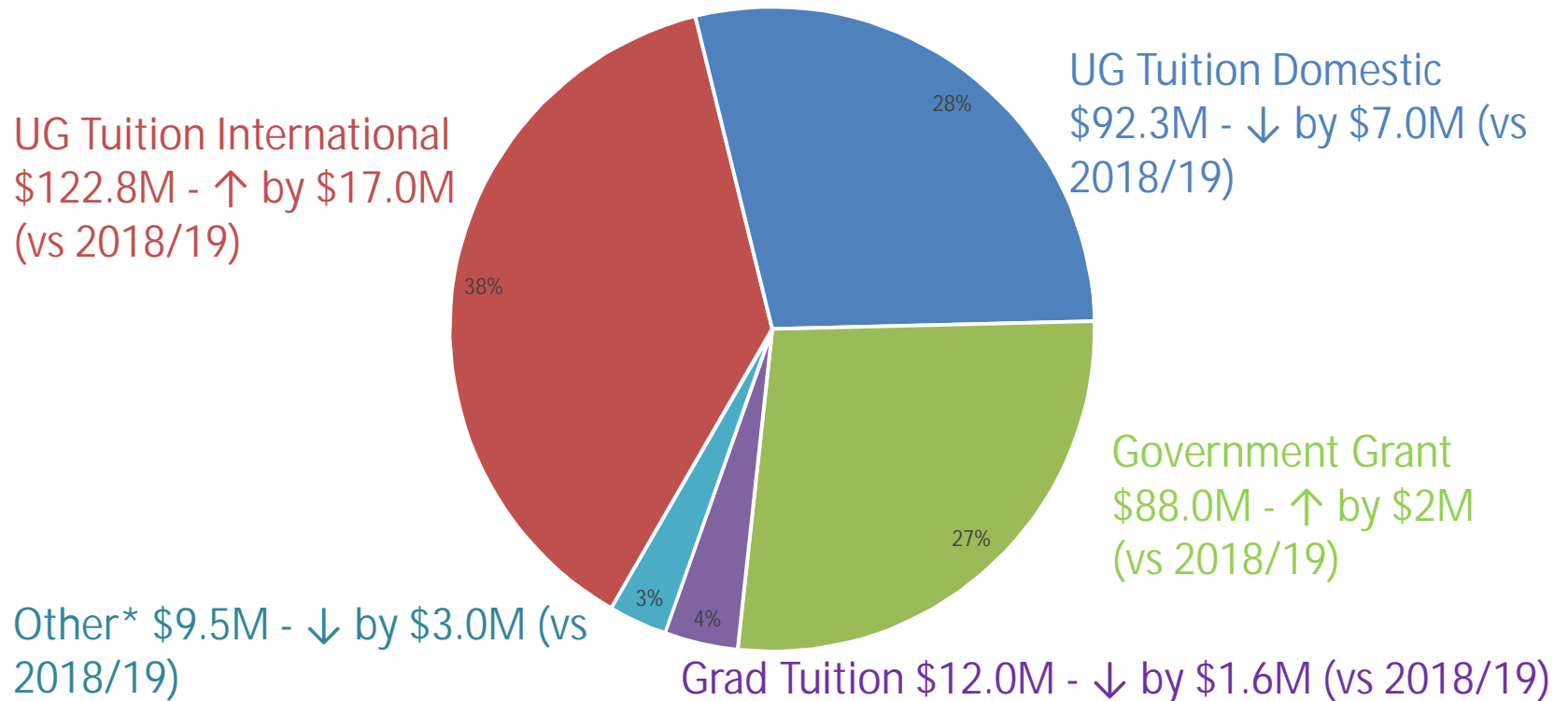
LA&PS Allocation: \$211.4M - ↑ by \$7.4M  
 Final surplus = \$11.1M - ↑ by \$7.1M

# 2018/19

## Faculty Results (vs last Forecast Feb 2019)

- Faculty results benefited from:
  - Stronger tuition revenue at the international level (+\$1.2M UG and +\$0.5M Grad)
  - Higher Other Revenue mainly due to OTO transfers for YUFA CA releases from 2017/18 and 2018/19 (+\$2.0M)
  - Lower than budgeted Central Allocation costs particularly benefit costs (+\$4.2M)
- Faculty results further impacted by:
  - Lower tuition revenue at the domestic level (- \$1.2M)
- Faculty year-end surplus = \$11.1M
- Surplus applied against negative carryforward (\$46.5M)

# Budget 2019/20 – Revenue

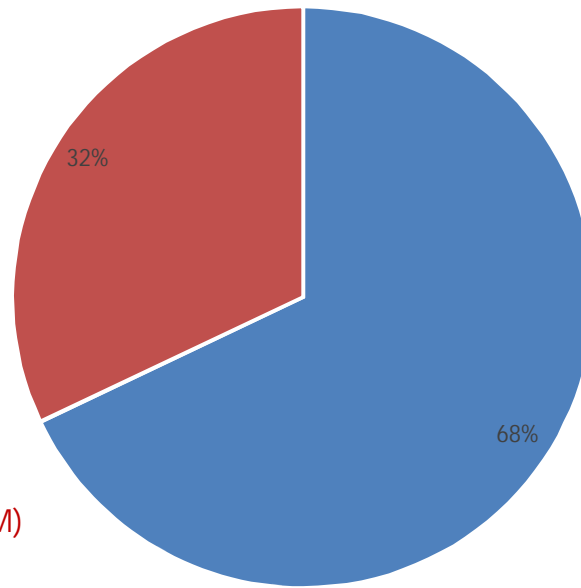


**Total Revenue = \$324.5M - ↑ by \$7.4M (vs 2018/19)**

\*Other includes: Interfaculty Teaching \$3.9M, ICR and OTO \$4.2M, and Research Overhead Grants \$1.4M

# Budget 2019/20 – Allocation

Central Allocations  
\$104.0M - ↓ by  
\$1.7M (vs 2018/19)



LA&PS \$220.5M -  
↑ by \$9.2M (vs  
2018/19)

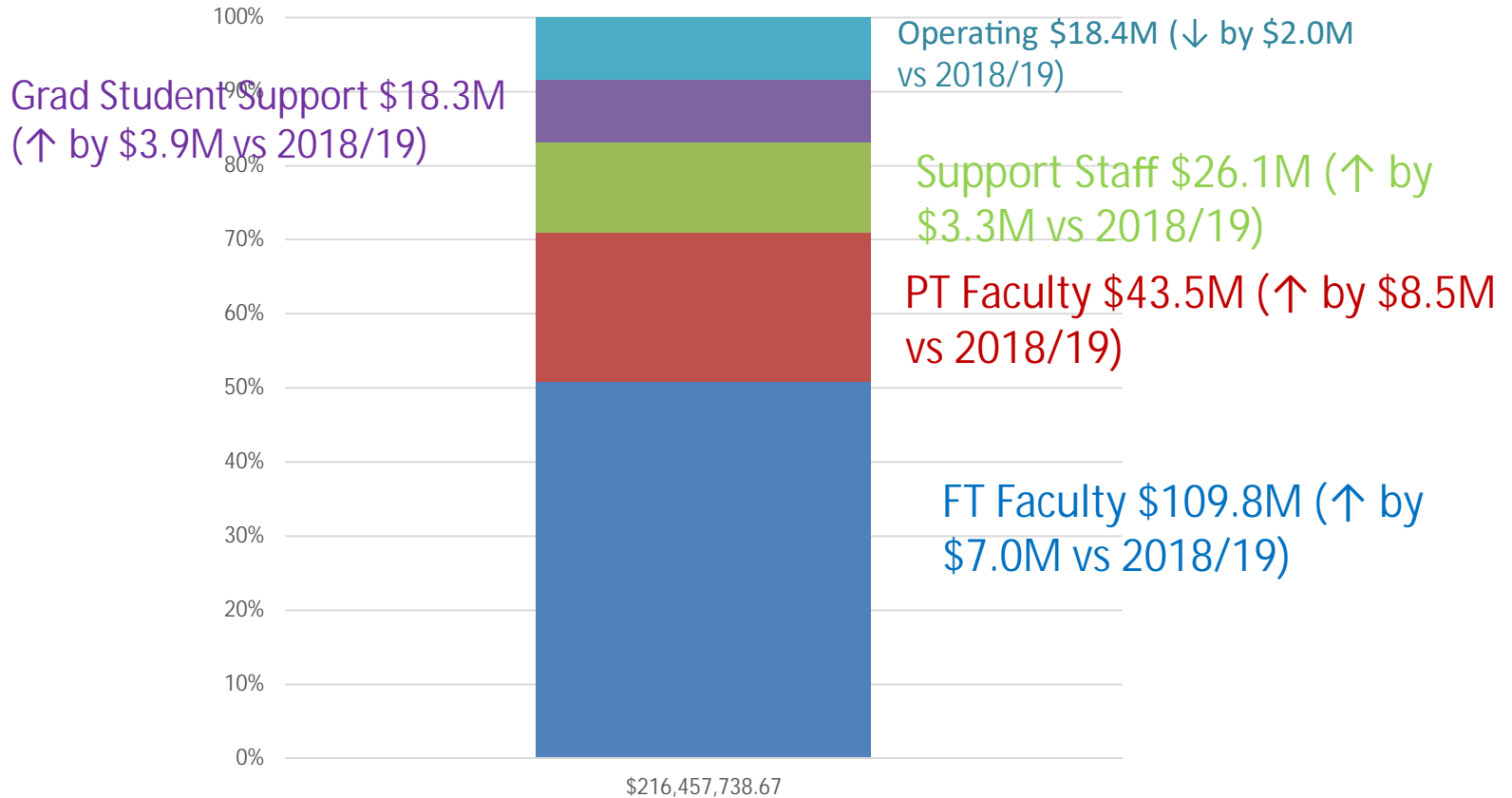
Central (vs 2018/19):

- General Institutional: \$23.8M (↑ by \$2.9M)
- CSBO: \$29.9M (↓ by \$0.9M)
- Libraries: \$13.9M (↓ by \$0.5M)
- Academic Management: \$9.9M (↓ by \$1.4M)
- Student Services: \$8.6M (↓ by \$0.4M)
- UIT: \$6.6M (↓ by \$0.5M)
- Hold Harmless: \$5.5M
- University Fund: \$4.3M ((↓ by \$0.5M)
- Finance: \$3.7M (↓ by \$0.2M)
- HR: \$2.2M (↓ by \$0.2M)
- Advancement: \$2.3M (no change)
- VPRI: \$2.4M (no change)
- FGS: \$1.0M (no change)

Total Revenue = \$324.5M



# Budget 2019/20 – Expenses



Teaching Salaries 71%  
 Support Salaries 12%  
 Grad Student Support 8%  
 Operating 8%

91%

LA&PS Allocation: \$220.5M  
 Budgeted surplus = \$4.1

# 2019/20

## Challenges

- Compounding government cuts to tuition (2019/20: -\$15M impact)
- Increase reliance on metrics and differentiation for grant
- Ongoing labour disruption impact on enrollments
- Student enrollment patterns and flow through for outer years
- Aggressive International student enrollment target (17% growth)
- Negative carryforward (-\$35.5M)
- Space constraints, capital projects and deferred maintenance
- SHARP budget model review

# 2019/20

## Opportunities

- FT complement: 43 new hires – Currently: 38 confirmed, 2 on hold, 3 failed. +3 CRC: 2 confirmed, 1 in process
- 2020/2021: FT complement: 20+ new hires
- Investment in capital renovations and deferred maintenance to improve our space for students, faculty and staff
- Improve student experience, retention and curricular innovation
- Enhanced research and graduate support
  - Fieldwork dissemination fellowship
  - International MA equalization payment
- Staff to support key strategic areas
  - Student support and retention
  - Communications
- Continue to improve classrooms, accessibility and student spaces

# Fall 2019 Enrolment Update

Fall 19 University-wide New Undergraduate Enrolled Heads  
October 8, 2019

Term Generic Desc	Home Faculty	Adjudication Code	TY Total Enrolled Count	Chg Total Enrolled Count	
Fall	AMPD	01	352	-39	
		05	215	-9	
	<b>AMPD Total</b>		567	-48	
	Environ. Stud.	01	44	3	
		05	43	-8	
	<b>Environ. Stud. Total</b>		87	-5	
	Glendon	01	247	-40	
		05	193	4	
	<b>Glendon Total</b>		440	-36	
	Health	01	1366	-74	
		05	691	-19	
	<b>Health Total</b>		2057	-93	
	LA&PS	01	2389	-182	
		05	2264	-64	
	<b>LA&amp;PS Total</b>		4653	-246	
	Lassonde Eng.	01	536	-60	
		05	374	-12	
	<b>Lassonde Eng. Total</b>		910	-72	
	Schulich SB	01	435	-26	
		05	46	13	
	<b>Schulich SB Total</b>		481	-13	
	Science	01	578	-43	
		05	405	-10	
	<b>Science Total</b>		983	-53	
	<b>Fall Total</b>			10178	-566

# Fall 2019 Enrolment Update

## LA&PS Applications

Student type	Fall 2019 at Oct. 8	Fall 2018 at Oct. 8	Year over Year Change- Count	Year over Year Change %
All	38,872	40,019	-1,147	-2.87%
101 Domestic	16,813	17,962	-1,149	-6.40%
101 International	5,245	4,466	779	17.44%
105 Domestic	7,968	8,668	-700	-8.08%
105 International	8,846	8,923	-77	-0.86%

# Fall 2019 Enrolment Update

## LA&PS Offers

Student type	Fall 2019 at Oct. 8	Fall 2018 at Oct. 8	Year over Year Change- Count	Year over Year Change %
All	25,322	25,486	-164	-0.64%
101 Domestic	13,266	14,197	-931	-6.56%
101 International	2,262	1,899	363	19.12%
105 Domestic	4,232	4,355	-123	-2.82%
105 International	5,562	5,035	527	10.47%

# Fall 2019 Enrollment Update

## LA&PS Acceptances

Student type	Fall 2019 at Oct. 8	Fall 2018 at Oct. 8	Year over Year Change- Count	Year over Year Change %
All	5,971	6,434	-463	-7.20%
101 Domestic	2,269	2,484	-215	-8.66%
101 International	343	386	-43	-11.14%
105 Domestic	1,598	1,784	-186	-10.43%
105 International	1,761	1,780	-19	-1.07%

# Fall 2019 Enrolment Update

## LA&PS Enrolments

Student type	Fall 2019 at Oct. 8	Fall 2018 at Oct. 8	Year Change- Count	Year over Year Change %
All	4,653	4,899	-246	-5.02%
101 Domestic	2,144	2,333	-189	-8.10%
101 International	243	238	5	2.10%
105 Domestic	1,373	1,506	-133	-8.83%
105 International	893	822	71	8.64%



# Fall 2019 Enrollment Update

LA&PS Fall 19 Apps/Offer/Accepts/Enrolled By Program at October 8, 2019

Subject1 Subject Desc	Application Count	Offer Count	Accept Count	Enrolled Count	Application Chg %	Offer Count Chg %	Accept Count Chg %	Enrolled Count Chg %
Anthropology	199	132	24	18	-5.24%	-12.00%	-14.29%	-5.26%
Business Economics	1,941	1,005	258	175	9.91%	10.32%	-9.15%	3.55%
Business and Society	1,794	1,174	342	263	-22.47%	-19.37%	-6.30%	5.62%
Children, Childhood and Youth	880	636	149	133	12.82%	13.57%	-21.99%	-16.35%
Classical Studies	38	27	6	2	11.76%	8.00%	-40.00%	-71.43%
Classics	8	6	2	2	-33.33%	-45.45%	100.00%	100.00%
Cognitive Science	407	305	59	45	-11.33%	-12.61%	-23.38%	-27.42%
Commerce	9,359	5,818	960	664	0.27%	4.75%	-7.51%	1.37%
Communication Studies	942	618	151	109	-2.59%	-2.98%	-11.70%	-6.03%
Criminology	2,616	1,320	254	232	-2.17%	-0.45%	-1.17%	-0.85%
Culture and Expression	44	31	6	3	-2.22%	-8.82%	50.00%	-25.00%
Disaster and Emergency Management	146	98	31	29	-5.19%	8.89%	55.00%	93.33%
East Asian Studies	78	53	27	21	6.85%	3.92%	58.82%	40.00%
Economics	2,083	1,161	258	157	2.66%	5.64%	-24.78%	-4.27%

# Fall 2019 Enrollment Update

LA&PS Fall 19 Apps/Offer/Accepts/Enrolled By Program at October 8, 2019 Con't

Subject1 Subject Desc	Application Count	Offer Count	Accept Count	Enrolled Count	Application Chg %	Offer Count Chg %	Accept Count Chg %	Enrolled Count Chg %
English	666	537	153	134	-12.02%	-12.40%	-14.53%	-10.67%
English and Professional Writing	257	191	34	33	-7.22%	-8.17%	-30.61%	-25.00%
Financial and Business Economics	1,986	1,271	308	212	13.36%	18.90%	11.19%	17.78%
French Studies	124	105	29	22	0.81%	1.94%	-12.12%	-18.52%
Gender and Women's Studies	83	55	11	10	-13.54%	-11.29%	-52.17%	-37.50%
Geography	136	99	21	13	-44.49%	-44.07%	-53.33%	-64.86%
Geography and Urban Studies	117	80	11	7	100.00%	100.00%	100.00%	100.00%
German Studies	7	7	1	1	0.00%	40.00%	0.00%	0.00%
Global Political Studies	241	171	25	18	-12.36%	-12.31%	-40.48%	-40.00%
Health and Society	233	152	33	30	-11.74%	-14.61%	-25.00%	-6.25%
Hellenic Studies	4	3	0	0	33.33%	50.00%	-100.00%	-100.00%
History	518	393	110	95	-3.36%	-4.84%	19.57%	14.46%
Human Resources Management	1,414	753	177	150	-7.46%	-10.36%	-11.06%	8.70%
Human Rights and Equity Studies	330	252	66	52	-10.33%	-9.68%	-27.47%	-34.18%
Humanities	340	238	38	33	2.10%	-0.42%	-26.92%	-13.16%
Indigenous Studies	28	20	9	10	100.00%	100.00%	100.00%	100.00%

liberal arts & professional studies



# Fall 2019 Enrollment Update

LA&PS Fall 19 Apps/Offer/Accepts/Enrolled By Program at October 8, 2019 Con't

Subject1 Subject Desc	Application Count	Offer Count	Accept Count	Enrolled Count	Application Chg %	Offer Count Chg %	Accept Count Chg %	Enrolled Count Chg %
Individualized Studies	3	3	0	0	0.00%	50.00%	0.00%	0.00%
Information Technology	1,416	1,008	302	223	26.54%	33.86%	-3.82%	-3.46%
	506	257	52	37	-8.50%	-8.21%	18.18%	-5.13%
Interdisciplinary Social Science	169	148	41	34	4.97%	13.85%	-10.87%	-12.82%
International Development Studies	334	244	63	43	-4.57%	-3.17%	6.78%	13.16%
Italian Studies	9	6	2	1	-47.06%	-40.00%	-50.00%	-66.67%
Jewish Studies	10	8	4	3	0.00%	-11.11%	100.00%	50.00%
Law and Society	1,807	1,299	293	262	-4.34%	-1.59%	-2.33%	0.77%
Linguistics	155	119	31	27	-10.40%	-4.80%	3.33%	8.00%
Philosophy	237	159	34	30	-5.58%	-11.17%	-2.86%	15.38%
Political Science	994	755	152	132	-13.64%	-15.26%	-26.21%	-24.14%
Portuguese and Luso-Brazilian Studies	8	4	2	2	100.00%	33.33%	100.00%	100.00%
Professional Writing	106	83	13	10	0.95%	-4.60%	-38.10%	-44.44%
Public Administration	153	101	22	19	-21.54%	-15.13%	4.76%	46.15%
Religious Studies	48	36	13	10	14.29%	20.00%	62.50%	42.86%
Sexuality Studies	47	30	7	4	9.30%	15.38%	-30.00%	-50.00%
Social Work	1,193	552	195	188	-21.31%	-1.60%	0.52%	9.94%
Sociology	1,022	732	175	141	-5.11%	-9.52%	-4.37%	-6.62%
Spanish	32	21	5	4	10.34%	0.00%	66.67%	100.00%
Undecided Major	3,026	2,608	794	658	-5.56%	-3.91%	9.67%	20.96%
Urban Studies	195	136	24	21	-8.88%	-4.90%	-31.43%	-22.22%
Work and Labour Studies	42	28	10	8	-27.59%	-24.32%	-28.57%	-11.11%