

liberal arts &
professional studies



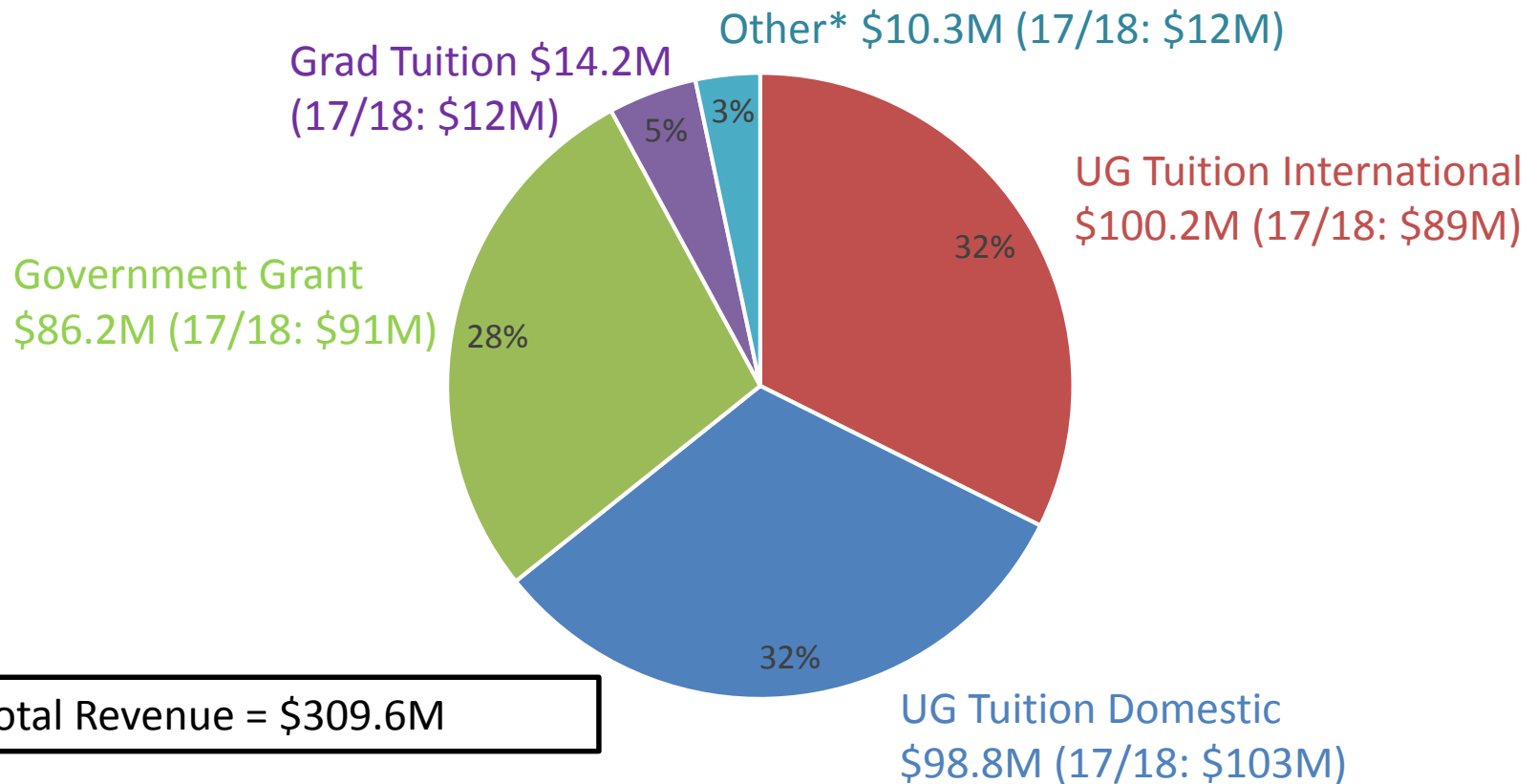
Budget Update

May 9th, 2019

Outline

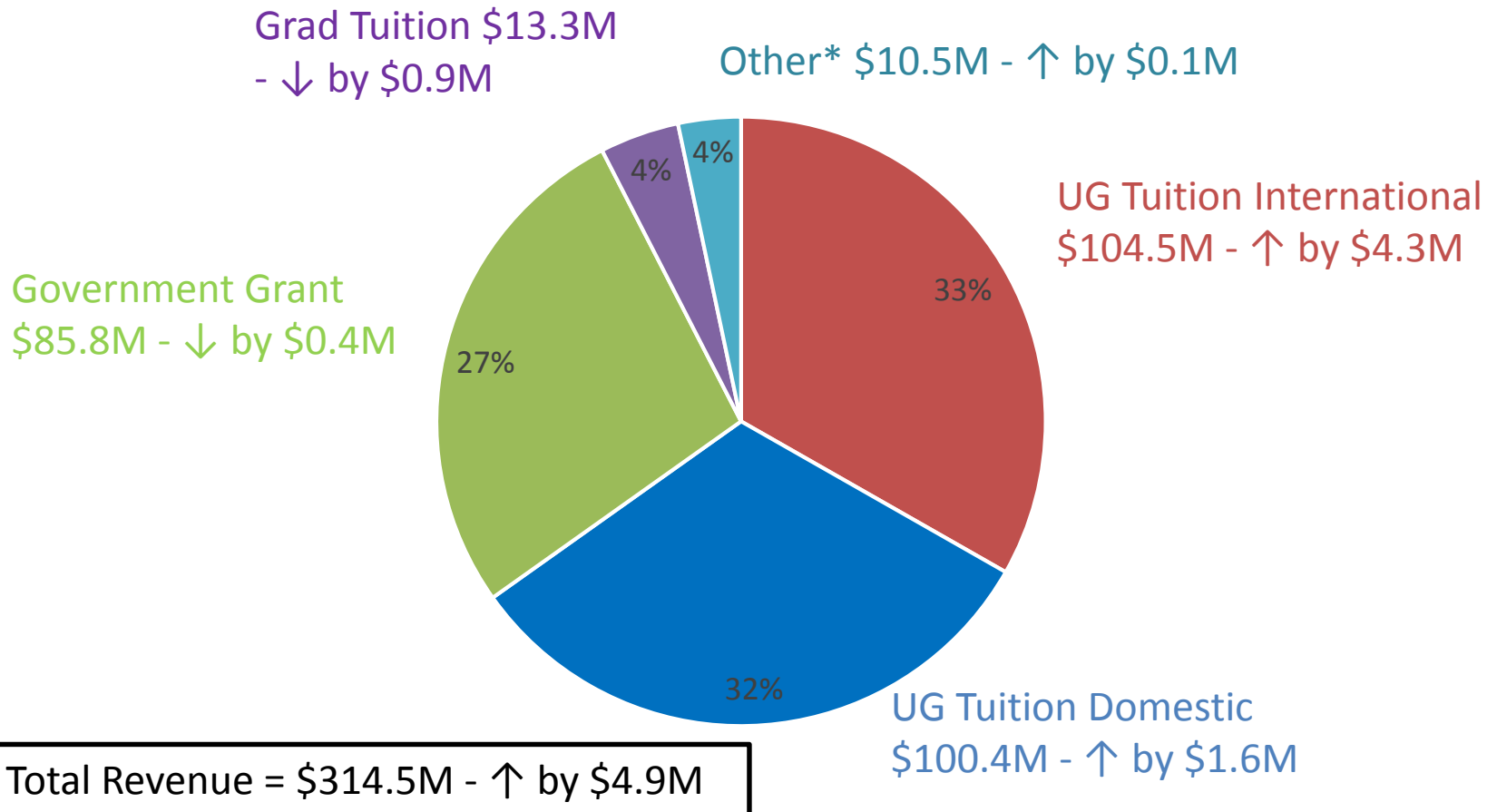
1. 2018/19
2. 2019/20

2018/19 – Revenue (Nov 2018)



*Other includes: Interfaculty Teaching \$4.8M, ICR and OTO \$4.1M, and Research Overhead Grants \$1.4M

2018/19 – Revenue (Feb 2019)



*Other includes: Interfaculty Teaching \$3.8M, ICR and OTO \$5.4M, and Research Overhead Grants \$1.4M

2018/19 – Allocation (Nov 2018)

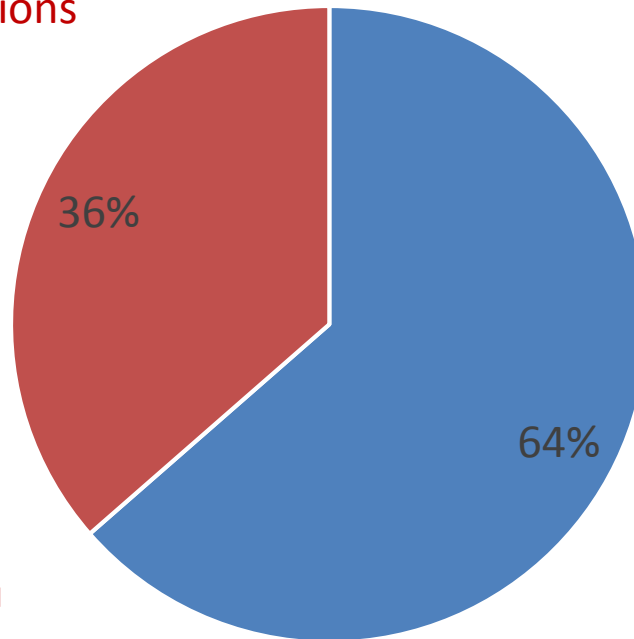
Central Allocations
\$112.8M

vs 2017/18 ↑ by \$8.1M due to:

- \$4.7M University Fund
- \$1.1M Student Services
- \$2.3M Other

Central:

- General Institutional: \$26.5M
- CSBO: \$21.1M
- Libraries: \$14.5M
- Academic Management: \$11.3M
- Student Services: \$9.5M
- UIT: \$7.2M
- Hold Harmless: \$5.5M
- University Fund: \$4.7M
- Finance: \$3.9M
- HR: \$2.4M
- Advancement: \$2.5M
- VPRI: \$2.3M
- FGS: \$1.1M



LA&PS \$196.8M

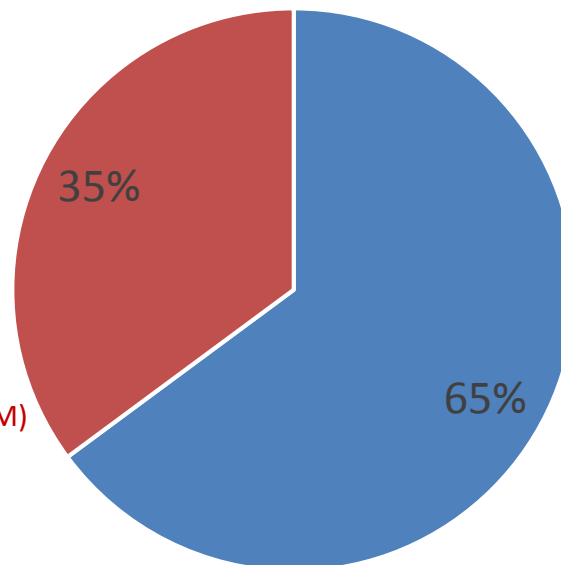
vs Budget ↓ by \$9M overall due to
labour disruption (Summer Term)

Total Revenue = \$309.6M

2018/19 – Allocation (Feb 2019)

Central Allocations
\$110.5M - ↓ by
\$2.3M

LA&PS \$204.0M -
↑ by \$7.2M

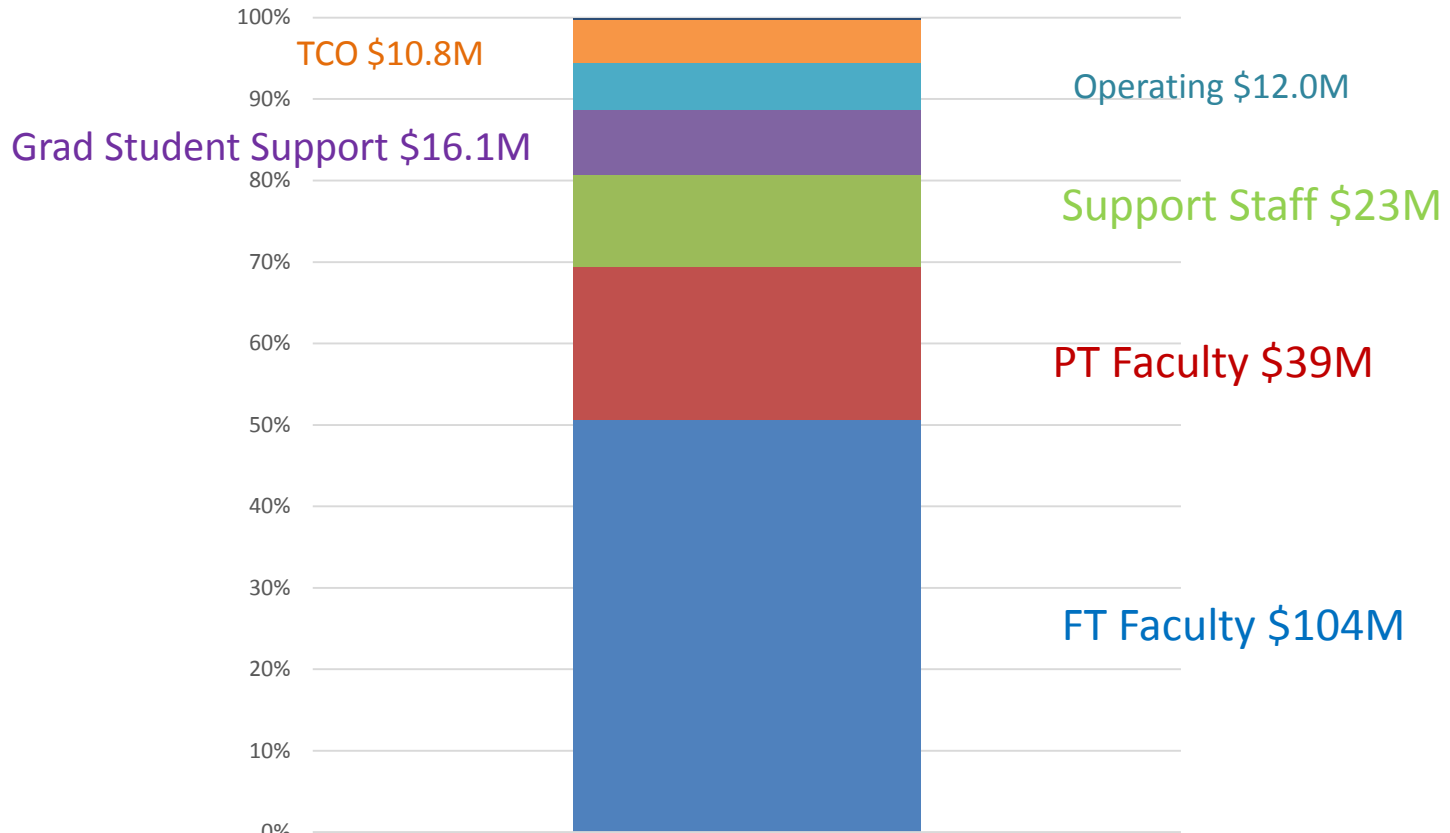


Total Revenue = \$314.5M

Central:

- General Institutional: \$25.0M (↓ by \$1.6M)
- CSBO: \$21.0M
- Libraries: \$14.4M
- Academic Management: \$11.2M
- Student Services: \$9.2M
- UIT: \$7.1M
- Hold Harmless: \$5.5M
- University Fund: \$4.8M
- Finance: \$3.9M
- HR: \$2.4M
- Advancement: \$2.4M
- VPRI: \$2.5M
- FGS: \$1.1M

2018/19 – Expenses (Nov 2018)



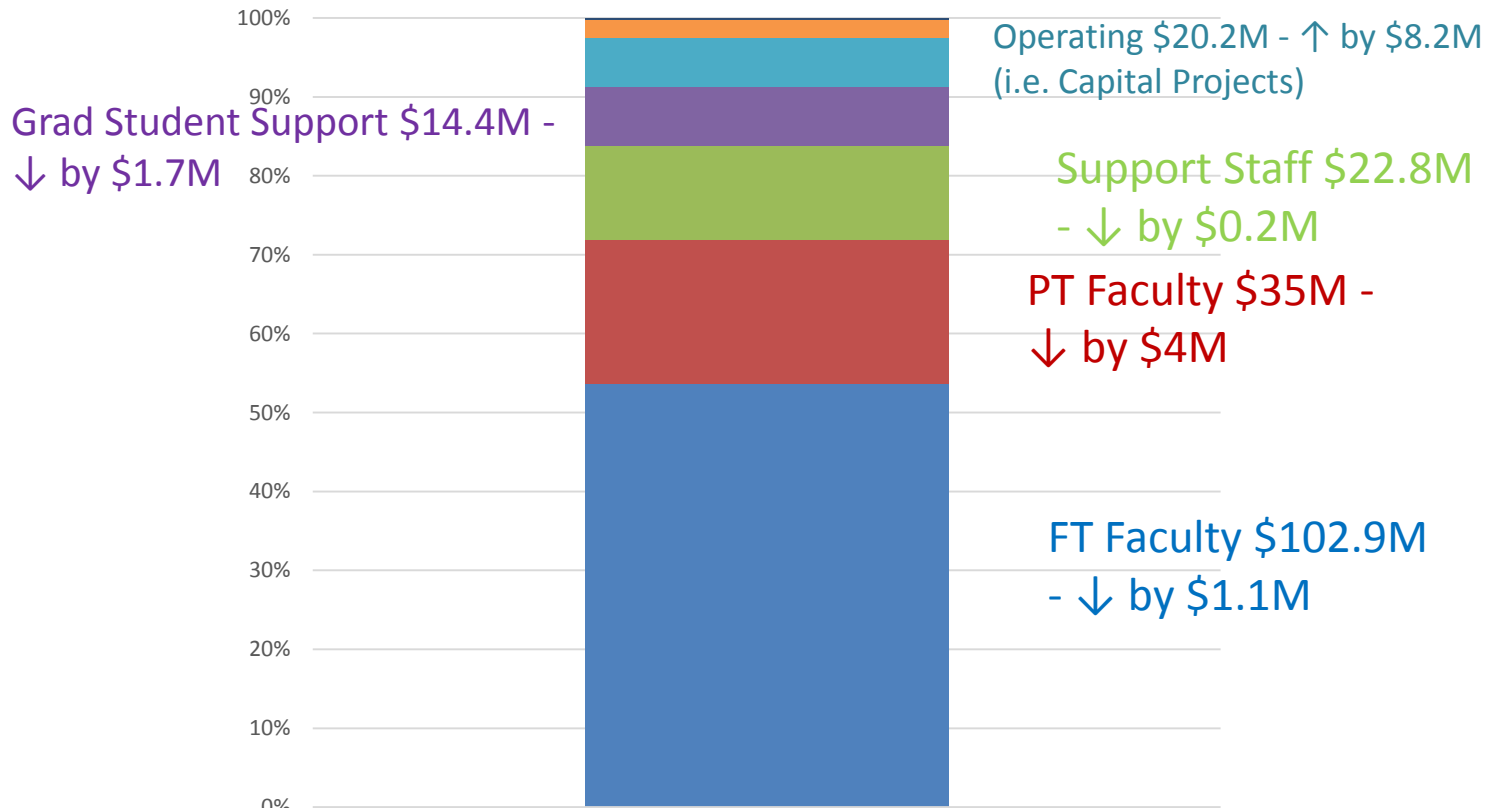
Teaching Salaries 70%
 Support Salaries 11%
 Grad Student Support 8%
 Operating 6%
 TCO 5%

89% }
 \$205,185,664.10

LA&PS Allocation: \$196.8M
 Projected deficit = \$8.4M

2018/19 – Expenses (Feb 2019)

TCO \$4.2M - ↓ by \$6.6M



Teaching Salaries 68%
 Support Salaries 11%
 Grad Student Support 7%
 TCO 10%
 Operating 2%

86%

\$200,478,4

LA&PS Allocation: \$204.0M - ↑ by \$7.2M
 Projected surplus = \$4.0M - ↑ by \$12.4M

2018/19

Faculty Results – Commentary (vs last Forecast Nov 2019)

- Faculty results benefited from:
 - Stronger tuition revenue particularly at the international level (+ \$4.9M)
 - Lower than budgeted Central Allocation costs particularly benefit costs (+ \$2.3M)
 - Lower Tuition Credit Opportunity + 50% covered centrally (+\$6.6M)
 - Lower than forecasted Part Time Teaching costs (+\$3.7M)
 - Lower than forecasted Full Time Teaching costs (+\$1.1M)
 - Lower than forecasted Support Staff costs (+\$0.2M)
 - Underspending of Graduate Allocation (+ \$1.8M), mainly due to missed targets
- Faculty results further impacted by:
 - Transfer to Capital Projects (between -\$5M and - \$8.2M)
- Faculty year-end surplus = between \$7.2M and \$4.0M (Feb forecast \$8.4M deficit)
- Surplus to be applied against negative carryforward (\$46.5M)

2018/19

Faculty Results – Projects

- Faculty hires: 20 successful + 7 failed searches
- Renovations:
 - Over 15 projects initiated and/or completed, including:
 - Economics department renovation
 - DLLL department renovation (Phases 1 & 2)
 - Social Science department renovation
 - SAS department upgrades
 - Painting in various departments
 - Social Science student resource room
 - Atkinson / New College student lounge
 - Gender neutral washroom in Founders College
 - 3 new classrooms

2018/19

Faculty Results – Projects

- Student opportunities:
 - DARE (\$175K)
 - Awards
 - Clean up and increase distribution (+\$300K annual – around \$1M in Trusts)
- Research initiatives
 - Standardization of matching funds for Partnership Grants and Connection Grants
- Grad Initiatives
 - Incentive grant to UG students applying for external grants and enrolling in Grad programs at York
- Experiential Education initiatives
 - Staffing support
 - Orbis system
 - Internship program moving from YU Experience Hub

2019/20

Challenges

- Compounding government cuts to tuition (19/20: -\$15M impact)
- Increase reliance on metrics and differentiation for grant
- Unknown labour disruption impact on Fall/Winter enrollments
- Student enrollment patterns and flow through for outer years
- Aggressive International student enrollment target (17% growth)
- Negative carryforward (between -\$39.3M and -\$42.5M)
- Space constraints, capital projects and deferred maintenance

Fall 2019 Enrollment Update

OUAC 101 Applications

ONTARIO UNIVERSITIES APPLICATION CENTRE SECONDARY SCHOOL (OUAC101) MONTHLY APPLICATION STATISTICS

May 2, 2018

May 1, 2019

-----PROGRAM CHOICES----- PROGRAM CHOICES----- PERCENT CHANGE-----

	1ST	2ND	3RD	>3	TOTAL	1ST	2ND	3RD	>3	TOTAL	1ST	2ND	3RD	>3	TOTAL
Algoma University	126	65	134	331	656	159	90	175	418	842	26.2	38.5	30.6	26.3	28.4
Brock University	2885	2855	3097	7156	15993	3278	3288	3245	8092	17903	13.6	15.2	4.8	13.1	11.9
Carleton University	4187	4211	3985	7453	19836	4335	4320	4156	8198	21009	3.5	2.6	4.3	10.0	5.9
University of Guelph	1029	906	983	1527	4445	1192	1060	986	1668	4906	15.8	17.0	0.3	9.2	10.4
University of Guelph - Humber	4748	4673	4582	10707	24710	5136	5048	5004	11725	26913	8.2	8.0	9.2	9.5	8.9
University of Guelph - Complex	5777	5579	5565	12234	29155	6328	6108	5990	13393	31819	9.5	9.5	7.6	9.5	9.1
Lakehead University	833	765	860	1481	3939	851	760	887	1495	3993	2.2	-0.7	3.1	0.9	1.4
Laurentian University	1037	1153	1346	1752	5288	1191	1308	1353	1795	5647	14.9	13.4	0.5	2.5	6.8
Laurentian University - Hearst	18	8	10	1	37	16	7	8	4	35	-11.1	-12.5	-20.0	300.0	-5.4
Laurentian University - Complex	1055	1161	1356	1753	5325	1207	1315	1361	1799	5682	14.4	13.3	0.4	2.6	6.7
McMaster University	8190	7898	7760	17721	41569	8315	7860	8039	19499	43713	1.5	-0.5	3.6	10.0	5.2
Nipissing University	496	456	528	672	2152	603	578	645	872	2698	21.6	26.8	22.2	29.8	25.4
OCAD University	895	470	291	473	2129	1073	494	336	460	2363	19.9	5.1	15.5	-2.7	11.0
University of Ottawa	4895	5440	5504	11172	27011	5020	5767	5853	13138	29778	2.6	6.0	6.3	17.6	10.2
Queen's University	5592	4647	4578	11063	25880	6370	5355	5148	12539	29412	13.9	15.2	12.5	13.3	13.6
Ryerson University	9605	10036	9561	21394	50596	9766	10216	9547	22514	52043	1.7	1.8	-0.1	5.2	2.9
Trent University	1671	1924	2090	4357	10042	1904	2244	2497	5233	11878	13.9	16.6	19.5	20.1	18.3
University of Toronto	14157	11621	10026	19077	54881	14756	11739	9926	19274	55695	4.2	1.0	-1.0	1.0	1.5
Univ Ontario Inst Technology	1226	1351	1539	4814	8930	1338	1476	1663	5211	9688	9.1	9.3	8.1	8.2	8.5
University of Waterloo	8688	7176	5871	12226	33961	8088	6944	5827	12572	33431	-6.9	-3.2	-0.7	2.8	-1.6
University of Windsor	2128	2095	2264	3191	9678	2325	2346	2467	3462	10600	9.3	12.0	9.0	8.5	9.5
Wilfrid Laurier University	4278	4875	5181	11836	26170	3771	4477	4626	12099	24973	-11.9	-8.2	-10.7	2.2	-4.6
Western University	187	219	204	298	908	201	240	235	298	974	7.5	9.6	15.2	*	7.3
Western University - Brescia	5699	7033	6898	15746	35376	5640	7067	7056	17002	36765	-1.0	0.5	2.3	8.0	3.9
Western University - Huron	452	523	512	880	2367	557	623	592	1340	3112	23.2	19.1	15.6	52.3	31.5
Western University - King's	177	251	299	586	1313	222	313	349	758	1642	25.4	24.7	16.7	29.4	25.1
Western University - Complex	6515	8026	7913	17510	39964	6620	8243	8232	19398	42493	1.6	2.7	4.0	10.8	6.3
York University	6644	8344	9112	21101	45201	5820	7377	8465	21496	43158	-12.4	-11.6	-7.1	1.9	-4.5
TOTALS	89843	88995	87215	187015	453068	91927	90997	89085	201162	473171	2.3	2.2	2.1	7.6	4.4

Fall 2019 Enrollment Update

OUAC 105 Applications

ONTARIO UNIVERSITIES APPLICATION CENTRE SECONDARY SCHOOL (OUAC105) MONTHLY APPLICATION STATISTICS

May 1, 2018

April 30, 2019

-----PROGRAM CHOICES-----

	1ST	2ND	3RD	>3	TOTAL	1ST	2ND	3RD	>3	TOTAL	1ST	2ND	3RD	>3	TOTAL
Algoma University	70	46	51	58	225	84	74	69	73	300	20.0	60.9	35.3	25.9	33.3
Brock University	925	814	657	1057	3453	1053	885	772	1194	3904	13.8	8.7	17.5	13.0	13.1
Carleton University	2431	2387	1935	2731	9484	2430	2267	1908	2572	9177	*	-5.0	-1.4	-5.8	-3.2
University of Guelph	1519	1383	1148	1630	5680	1448	1407	1139	1709	5703	-4.7	1.7	-0.8	4.8	0.4
University of Guelph - Humber	317	170	125	102	714	313	187	135	111	746	-1.3	10.0	8.0	8.8	4.5
University of Guelph - Complex	1836	1553	1273	1732	6394	1761	1594	1274	1820	6449	-4.1	2.6	0.1	5.1	0.9
Lakehead University	589	432	325	409	1755	576	411	342	395	1724	-2.2	-4.9	5.2	-3.4	-1.8
Laurentian University	546	492	410	319	1767	530	472	365	328	1695	-2.9	-4.1	-11.0	2.8	-4.1
Laurentian University - Hearst	19	5	6	1	31	8	2	4	3	17	-57.9	-60.0	-33.3	200.0	-45.2
Laurentian University - Complex	565	497	416	320	1798	538	474	369	331	1712	-4.8	-4.6	-11.3	3.4	-4.8
McMaster University	3111	3258	2778	5198	14345	3426	3515	3205	6095	16241	10.1	7.9	15.4	17.3	13.2
Nipissing University	219	172	150	115	656	214	168	124	113	619	-2.3	-2.3	-17.3	-1.7	-5.6
OCAD University	1048	195	100	87	1430	1291	204	102	105	1702	23.2	4.6	2.0	20.7	19.0
University of Ottawa	6995	5868	4401	4589	21853	7374	6145	4864	5221	23604	5.4	4.7	10.5	13.8	8.0
Queen's University	3725	3715	3020	5259	15719	3735	3739	3118	5827	16419	0.3	0.6	3.2	10.8	4.5
Ryerson University	6432	5070	3615	3780	18897	5970	4786	3467	3876	18099	-7.2	-5.6	-4.1	2.5	-4.2
Trent University	626	620	552	706	2504	657	687	603	800	2747	5.0	10.8	9.2	13.3	9.7
University of Toronto	18548	9972	5715	4937	39172	19456	10259	5739	4876	40330	4.9	2.9	0.4	-1.2	3.0
Univ Ontario Inst Technology	834	651	597	765	2847	774	671	598	774	2817	-7.2	3.1	0.2	1.2	-1.1
University of Waterloo	7089	6338	3945	4535	21907	6501	6153	3744	4881	21279	-8.3	-2.9	-5.1	7.6	-2.9
University of Windsor	739	693	662	978	3072	775	747	744	1016	3282	4.9	7.8	12.4	3.9	6.8
Wilfrid Laurier University	1199	1193	1089	1768	5249	1349	1210	1020	1930	5509	12.5	1.4	-6.3	9.2	5.0
Western University	3393	3850	3367	5829	16439	3187	3848	3414	6478	16927	-6.1	-0.1	1.4	11.1	3.0
Western University - Brescia	91	103	84	102	380	78	103	87	99	367	-14.3*		3.6	-2.9	-3.4
Western University - Huron	121	120	118	185	544	183	170	177	276	806	51.2	41.7	50.0	49.2	48.2
Western University - King's	207	226	161	248	842	256	296	262	442	1256	23.7	31.0	62.7	78.2	49.2
Western University - Complex	3812	4299	3730	6364	18205	3704	4417	3940	7295	19356	-2.8	2.7	5.6	14.6	6.3
York University	3092	3985	3519	5513	16109	2906	3776	3347	5828	15857	-6.0	-5.2	-4.9	5.7	-1.6
TOTALS	63885	51758	38530	50901	205074	64574	52182	39349	55022	211127	1.1	0.8	2.1	8.1	3.0

Fall 2019 Enrollment Update

University-wide Applications

Term: **Fall 2019** vs. **Fall 2018**
As of: **2019-05-07** vs. **2018-05-07**

Change from Last Year

Term	Home Faculty	Change from LY-Application						Total	Percentage Change from LY-Application						Total
		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other	
Fall	AMPD	-42	-105	10	-7	88		-56	-4.17%	-7.94%	1.20%	-1.72%	13.64%		-1.33%
	Education	8	42	52	16	38	104	260	2.84%	21.99%	39.10%	16.84%	27.74%	5.24%	9.21%
	Environ. Stud.	1	-8	-28	-8	23		-20	0.90%	-5.80%	-23.73%	-11.11%	17.97%		-3.53%
	Glendon	-139	-177	-60	-37	-5		-418	-18.51%	-20.56%	-10.53%	-11.86%	-0.95%		-13.85%
	Health	-56	-89	-16	-66	157		-70	-2.62%	-4.32%	-1.04%	-6.66%	7.64%		-0.80%
	LA&PS	-790	-716	-398	-136	895		-1145	-10.47%	-8.69%	-6.43%	-3.41%	11.29%		-3.38%
	Lassonde Eng.	-65	-116	-58	-59	18		-280	-3.97%	-7.16%	-4.10%	-5.44%	0.64%		-3.26%
	Schulich SB	-193	-7	-80	-38	110		-208	-16.44%	-0.76%	-10.08%	-6.55%	10.00%		-4.55%
	Science	-197	-157	-129	-100	0		-583	-13.89%	-9.15%	-9.45%	-10.30%	0.00%		-7.01%
Fall Total		-1473	-1333	-707	-435	1324	104	-2520	-9.17%	-7.81%	-5.46%	-5.12%	7.28%	5.24%	-3.37%

Current Admission Cycle (Fall 2019)

Term	Home Faculty	TY Application Count						Total	Choice as % of Total						Total
		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other	
Fall	AMPD	966	1217	840	401	733		4157	23.24%	29.28%	20.21%	9.65%	17.63%		100.00%
	Education	290	233	185	111	175	2089	3083	9.41%	7.56%	6.00%	3.60%	5.68%	67.76%	100.00%
	Environ. Stud.	112	130	90	64	151		547	20.48%	23.77%	16.45%	11.70%	27.61%		100.00%
	Glendon	612	684	510	275	520		2601	23.53%	26.30%	19.61%	10.57%	19.99%		100.00%
	Health	2079	1969	1526	925	2213		8712	23.86%	22.60%	17.52%	10.62%	25.40%		100.00%
	LA&PS	6753	7519	5788	3852	8825		32737	20.63%	22.97%	17.68%	11.77%	26.96%		100.00%
	Lassonde Eng.	1571	1505	1357	1026	2847		8306	18.91%	18.12%	16.34%	12.35%	34.28%		100.00%
	Schulich SB	981	913	714	542	1210		4360	22.50%	20.94%	16.38%	12.43%	27.75%		100.00%
	Science	1221	1558	1236	871	2846		7732	15.79%	20.15%	15.99%	11.26%	36.81%		100.00%
Fall Total		14585	15728	12246	8067	19520	2089	72235	20.19%	21.77%	16.95%	11.17%	27.02%	2.89%	100.00%

Fall 2019 Enrollment Update

Faculty-wide

Applications

Student type	Fall 2019 at Feb. 12	Fall 2018 at Feb. 12	Year over Year Change-Count	Year over year Change %
All	27,612	28,417	-805	-2.83%
101 Domestic	13,248	14,617	-1,369	-9.37%
101 International	4,666	3,834	832	21.70%
105 Domestic	4,021	4,137	-116	-2.80%
105 International	5,677	5,829	-152	-2.61%

Student type	Fall 2019 at May 7	Fall 2018 at May 7	Year over Year Change-Count	Year over year Change %
All	32,737	33,882	-1,145	-3.38%
101 Domestic	13,897	15,397	-1,500	-9.74%
101 International	5,014	4,243	771	18.17%
105 Domestic	5,950	6,303	-353	-5.60%
105 International	7,876	7,939	-63	-0.79%

Note: Year-over-year stats are slightly out of alignment in terms of timing of switch offers.

Fall 2019 Enrollment Update

Faculty-wide

Offers

Student type	Fall 2019 at May 7	Fall 2018 at May 7	Year over Year Change- Count	Year over year Change %
All	18,779	18,036	743	4.12%
101 Domestic	10,485	11,121	-636	-5.72%
101 International	1,368	946	422	44.61%
105 Domestic	2,285	2,019	266	13.17%
105 International	4,641	3,950	691	17.49%

Fall 2019 Enrollment Update

Faculty-wide

Acceptances

Student type	Fall 2019 at May 7	Fall 2018 at May 7	Year over Year Change- Count	Year over year Change %	Fall 2019 Target	Fall 2019 Heads to Target	Fall 2019 % of Target	Projected Enrolled Count	Projected Enrolled Count to Target
All	2,285	2,113	172	8.14%	5690	-3405	40.16%	5027	-663
101 Domestic	467	456	11	2.41%	2600	-2133	17.96%	2303	-297
101 International	72	45	27	60.00%	300	-228	24.00%	347	47
105 Domestic	579	517	62	11.99%	1890	-1311	30.63%	1545	-345
105 International	1167	1095	72	6.58%	900	267	129.67%	833	-67

*Deadline for high school students to accept an offer is June 3, 2019

Fall 2019 Enrollment Update

Notable Year-Over-Year Overall Program Application Gains/Losses

Subject1 Subject Desc	Change from LY-Application					Total
	Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	
Business Economics	-1	-2	19	44	120	180
Business and Society	-64	-123	-107	-66	-136	-496
Children, Childhood and Youth	-20	4	22	27	49	82
Cognitive Science	-19	7	-25	-6	3	-40
Criminology	-88	-34	-20	1	62	-79
Economics	-46	-51	47	-10	175	115
English	-36	4	-26	-10	-2	-70
Financial and Business Economics	-11	-1	27	-9	87	93
Geography	-10	-22	-21	-21	-21	-95
Geography and Urban Studies	12	25	24	12	30	103
Human Resources Management	-17	-40	-67	-17	55	-86
Human Rights and Equity Studies	2	-37	-16	-3	13	-41
Law and Society	-76	-29	-38	7	-5	-141
Political Science	-40	-17	-39	-9	-25	-130
Social Work	-185	-79	-65	-1	10	-320

2019/20

Opportunities

- FT complement: 43 new hires – Currently: 25 confirmed, 14 in process, 4 failed, + 3 CRC searches in process
- 2020/2021: FT complement: 40+ new hires
- Investment in capital renovations and deferred maintenance to improve our space for students, faculty and staff
- Improve student experience, retention and curricular innovation
- Enhanced research and graduate support
 - Fieldwork dissemination fellowship
 - International MA equalization payment
- Staff to support key strategic areas
 - Student support and retention
 - Communications
- Continue to improve classrooms and student spaces
- Colleges re-visioning