

liberal arts &
professional studies



Budget Update

February 14th, 2019

Outline

1. 2017/18
2. 2018/19
3. 2019/20

2017/18

Overview

- SHARP budget model
- Pilot new Graduate Support
- Budgeted break even position
- CUPE labour disruption
- Tuition Credit Opportunity (TCO)

2017/18

Presented at Senate by Carol McAulay, VP Finance and Administration, and Lisa Philipps, Provost and VP Academic – June 14, 2018

<http://secretariat.info.yorku.ca/files/Item-8d-Budget-Context-for-Academic-Planning.pdf>

2017/18

(in millions)

Division	Opening Cumulative Position (A)	Approved Budget In-year Surplus (Deficit) (B)	Actual In-Year Surplus (Deficit) (C)	Variance to Approved Budget Surplus (Deficit) (C-B)	Actual Ending Cumulative Position (A+C)
President's	2.0	(0.6)	(0.0)	0.6	1.9
VP Advancement	4.3	(2.6)	(1.4)	1.2	2.9
VP Academic					
- Arts, Media, Performance & Design	(15.7)	(1.3)	(0.9)	0.4	(16.6)
- Education	4.0	(0.5)	2.6	3.1	6.6
- Environmental Studies	(3.0)	(1.6)	(1.5)	0.2	(4.5)
- Glendon	(8.9)	0.0	(1.1)	(1.1)	(10.0)
- Graduate Studies	3.1	(1.2)	(0.2)	1.0	2.9
- Health	0.0	0.0	0.1	0.1	0.1
- Liberal Arts & Professional Studies	(52.8)	0.1	6.2	6.2	(46.5)
- Lassonde School of Engineering	(10.9)	(7.0)	(0.4)	7.2	(10.9)
- Osgoode Hall Law School	11.8	4.1	4.7	0.6	16.5
- Schulich School of Business	(10.1)	2.6	(0.7)	(3.4)	(10.8)
- Science	(3.0)	1.9	1.5	(0.4)	(1.5)
- Libraries	1.0	(0.2)	0.8	1.0	1.8
Sub Total Faculties & Libraries	(83.9)	(2.8)	17.2	20.0	(66.8)
VPA&P (incl SCS & FR)	38.0	0.7	9.8	9.1	47.8
Vice Provost Students	7.8	(1.9)	3.7	5.7	11.5
Institutional Contingency	0.0	(6.0)	0.0	6.0	0.0
VP Academic Total	(38.1)	(10.1)	30.7	40.8	(7.4)
VP Finance & Administration	12.1	(3.0)	0.5	3.5	12.6
VP Research	2.8	(0.6)	0.3	0.9	3.1
Total All Divisions	(16.9)	(16.9)	30.1	46.9	13.2

2017/18

Faculty Results – Commentary

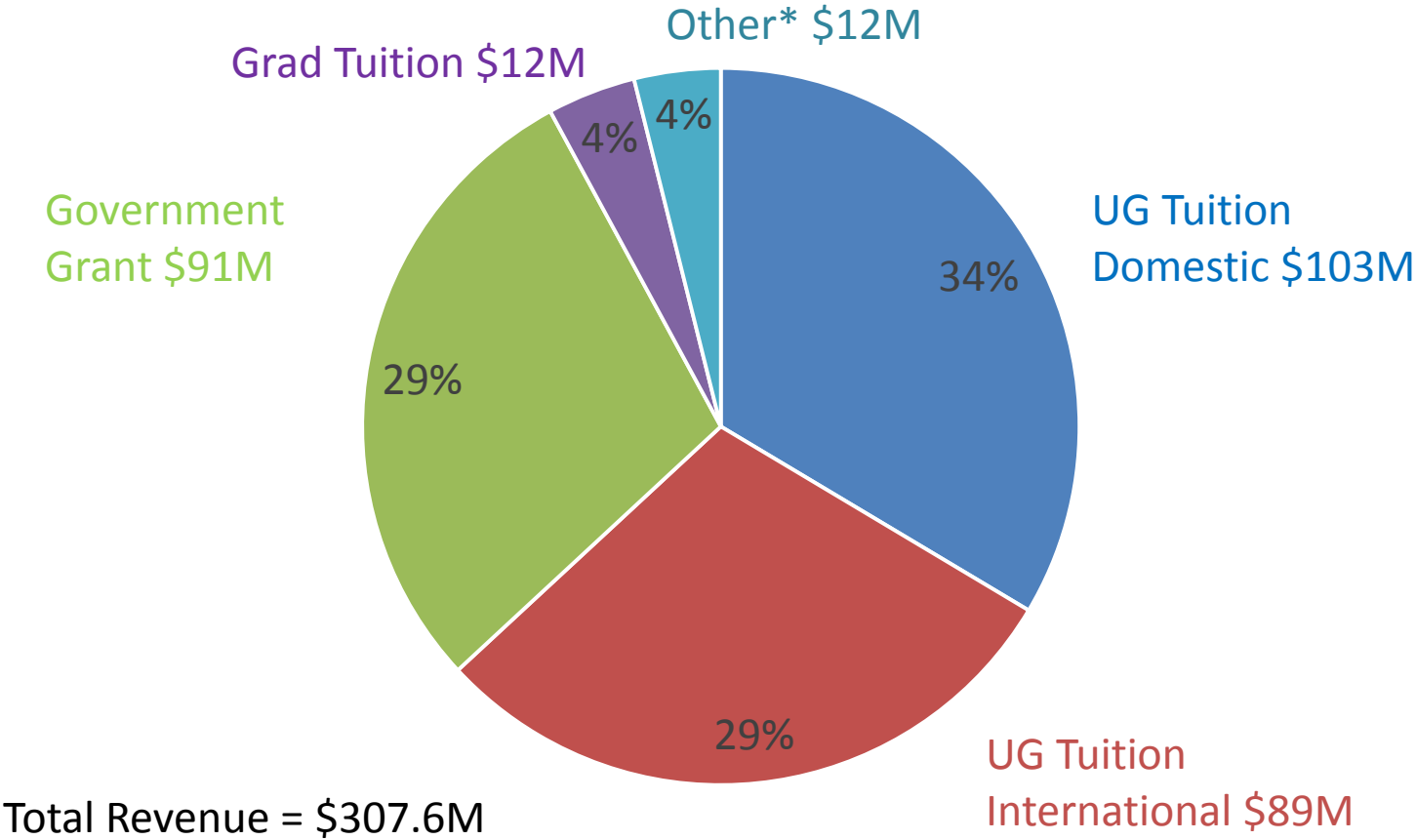
- Faculty results benefited from:
 - Stronger tuition revenue particularly at the international level (+ \$10.2M)
 - Lower than budgeted Central Allocation costs particularly benefit costs (+ \$1.2M)
 - Underspending of Graduate Allocation (+ \$3.3M), mainly due to missed targets
- Faculty results negatively impacted by:
 - Tuition Credit Opportunity (- \$8.5M)
- Faculty year-end surplus = \$6.2M

2017/18

Faculty Results – Projects Initiated

- Faculty Hires: 13 successful + 3 failed searches
- Renovations (~\$3M)
- IT Labs refresh (~\$0.5M): 320+ computers in TEL/DB and Ross labs

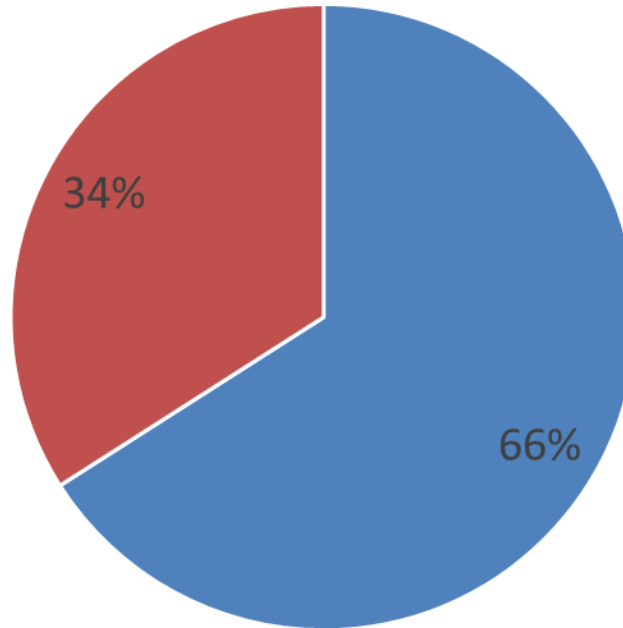
2017/18 - Revenue



*Other includes: Interfaculty Teaching \$4.8M, ICR and OTO \$5.8M, and Research Overhead Grants \$1.4M

2017/18 - Allocation

Central Allocations
\$104.7M



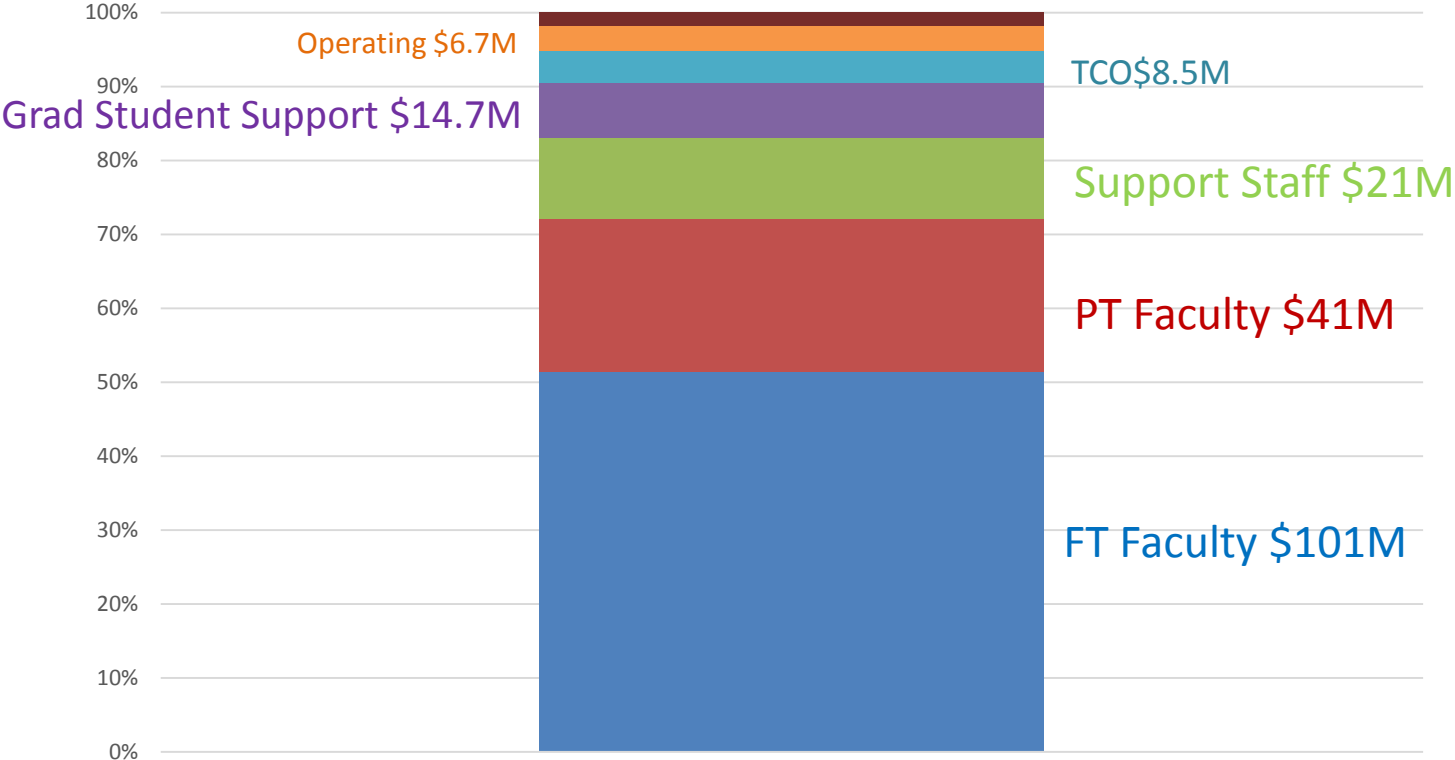
LA&PS \$202.9M

Central:

- General Institutional: \$26.4M
- CSBO: \$20.5M
- Libraries: \$13.9M
- Academic Management: \$10.8M
- Student Services: \$8.4M
- UIT: \$6.9M
- Hold Harmless: \$5.5M
- Finance: \$3.8M
- HR: \$2.5M
- Advancement: \$2.5M
- VPRI: \$2.3M
- FGS: \$1M

Total Revenue = \$307.6M

2017/18 - Expenses



Teaching Salaries 70%
 Support Salaries 11%
 Grad Student Support 7%
 TCO 4%
 Operating 3%

88%

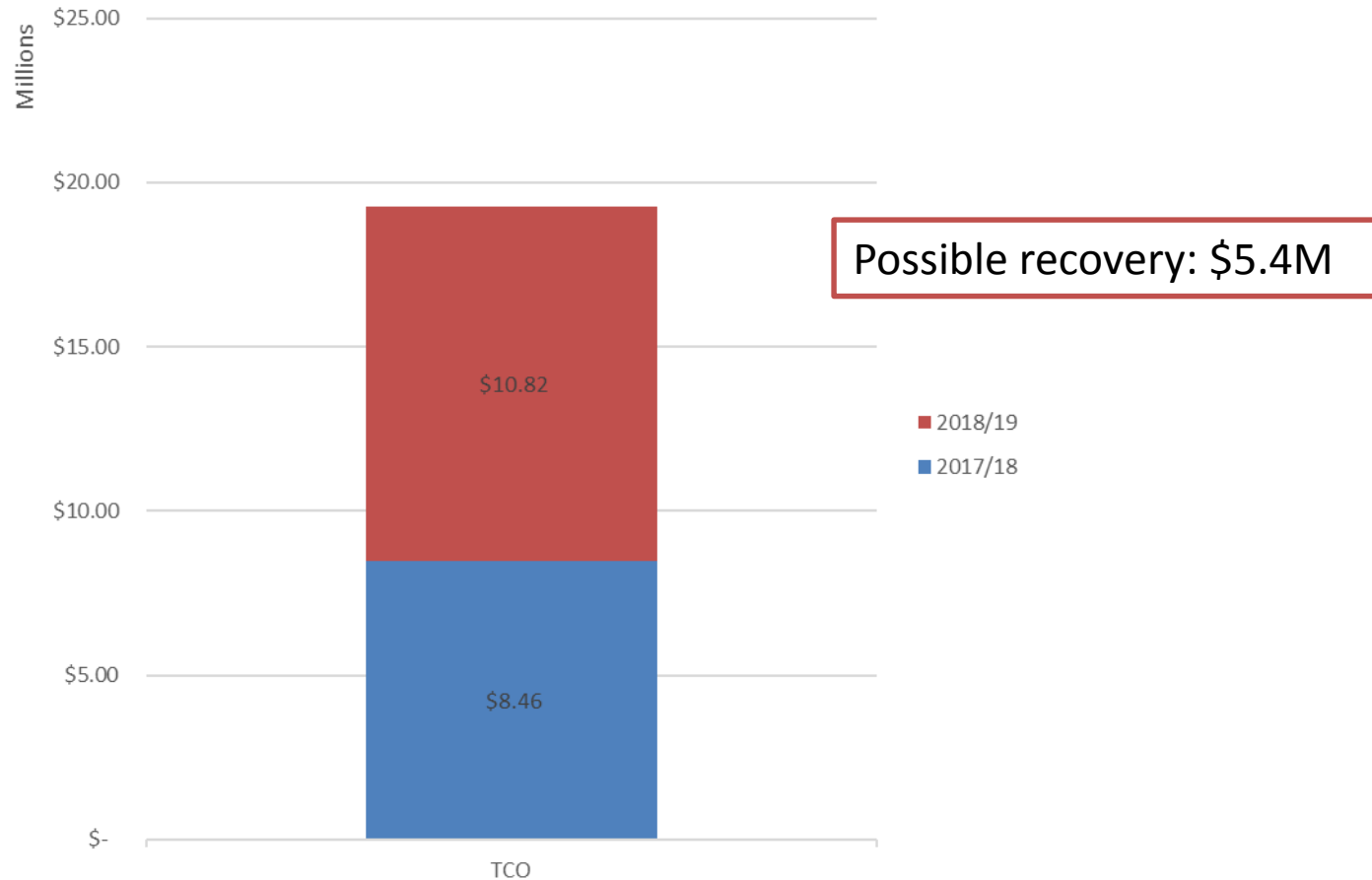
LA&PS Allocation: \$202.9M
 Surplus = \$6.2M

2018/19

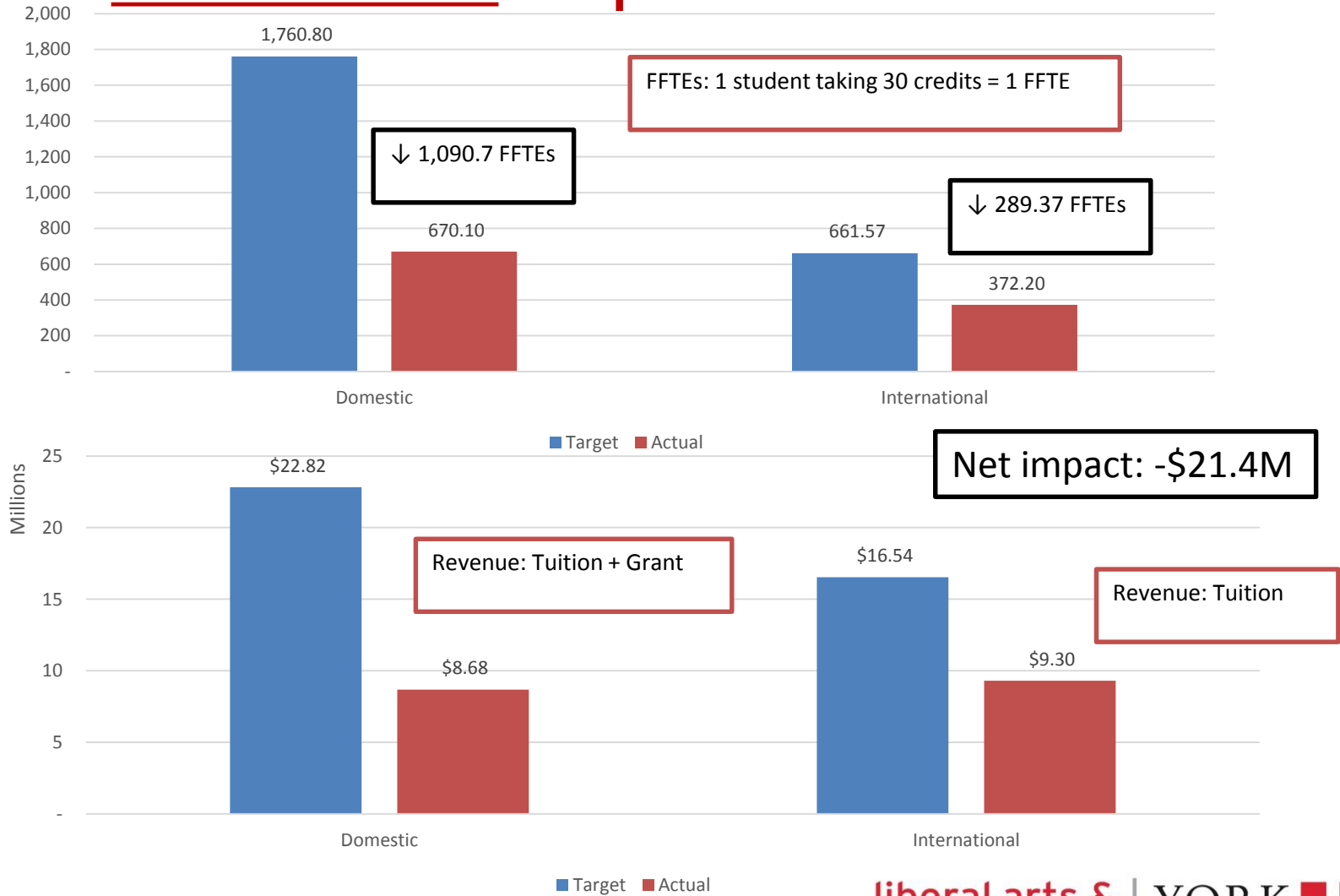
Overview

- CUPE labour disruption
- Tuition Credit Opportunity (TCO) (-\$10.8M)
- Faculty hires: 20 successful + 7 failed searches

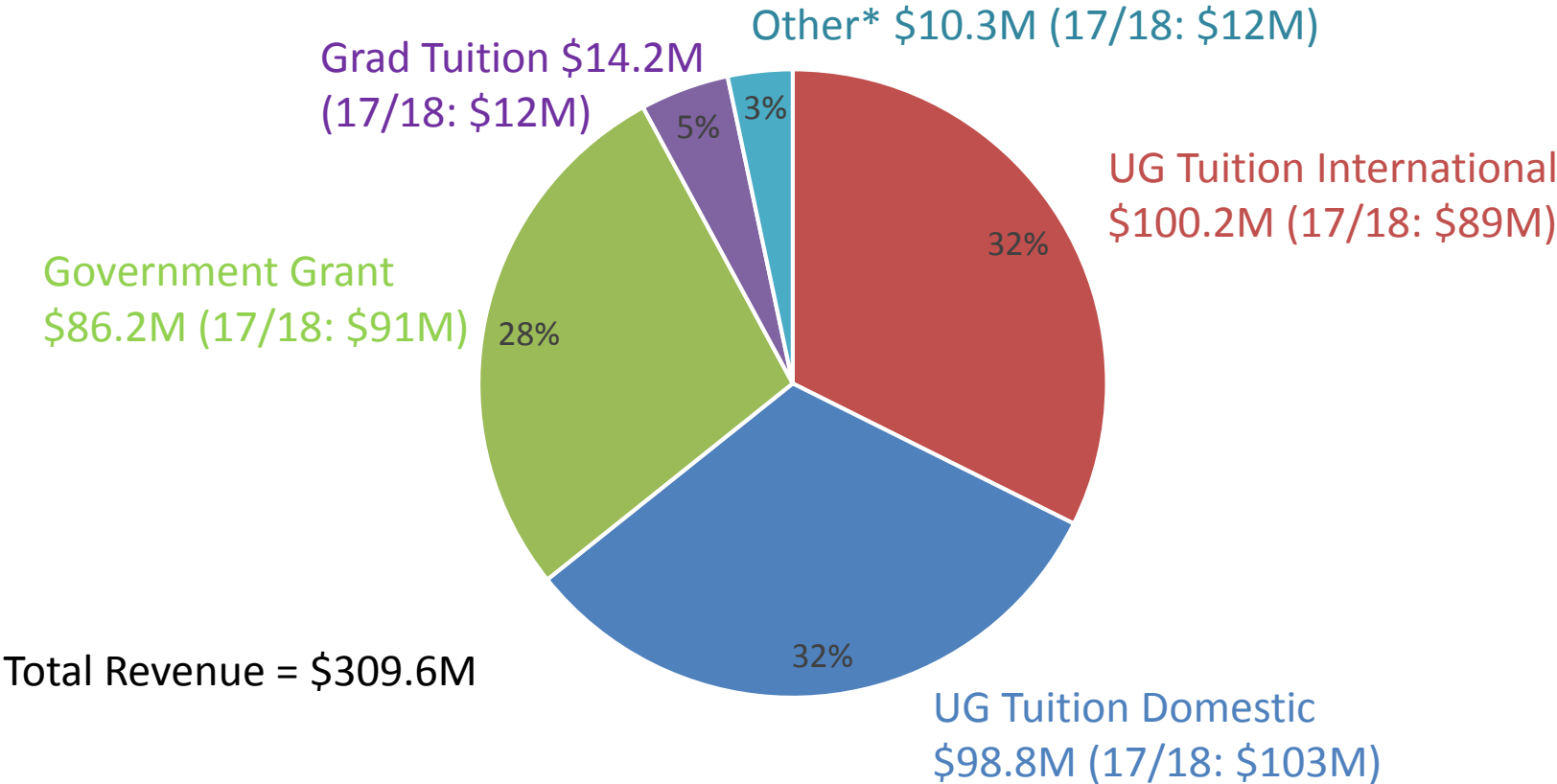
2018/19 – Labour Disruption Estimated Impact - TCO



2018/19 – Labour Disruption Estimated Impact - Summer



2018/19 - Revenue



*Other includes: Interfaculty Teaching \$4.8M, ICR and OTO \$4.1M, and Research Overhead Grants \$1.4M

2018/19 - Allocation

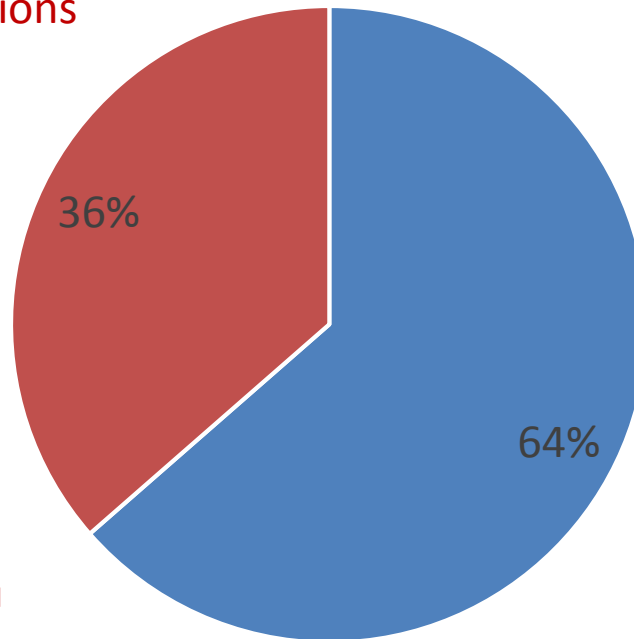
Central Allocations
\$112.8M

vs 2017/18 ↑ by \$8.1M due to:

- \$4.7M University Fund
- \$1.1M Student Services
- \$2.3M Other

Central:

- General Institutional: \$26.5M
- CSBO: \$21.1M
- Libraries: \$14.5M
- Academic Management: \$11.3M
- Student Services: \$9.5M
- UIT: \$7.2M
- Hold Harmless: \$5.5M
- University Fund: \$4.7M
- Finance: \$3.9M
- HR: \$2.4M
- Advancement: \$2.5M
- VPRI: \$2.3M
- FGS: \$1.1M

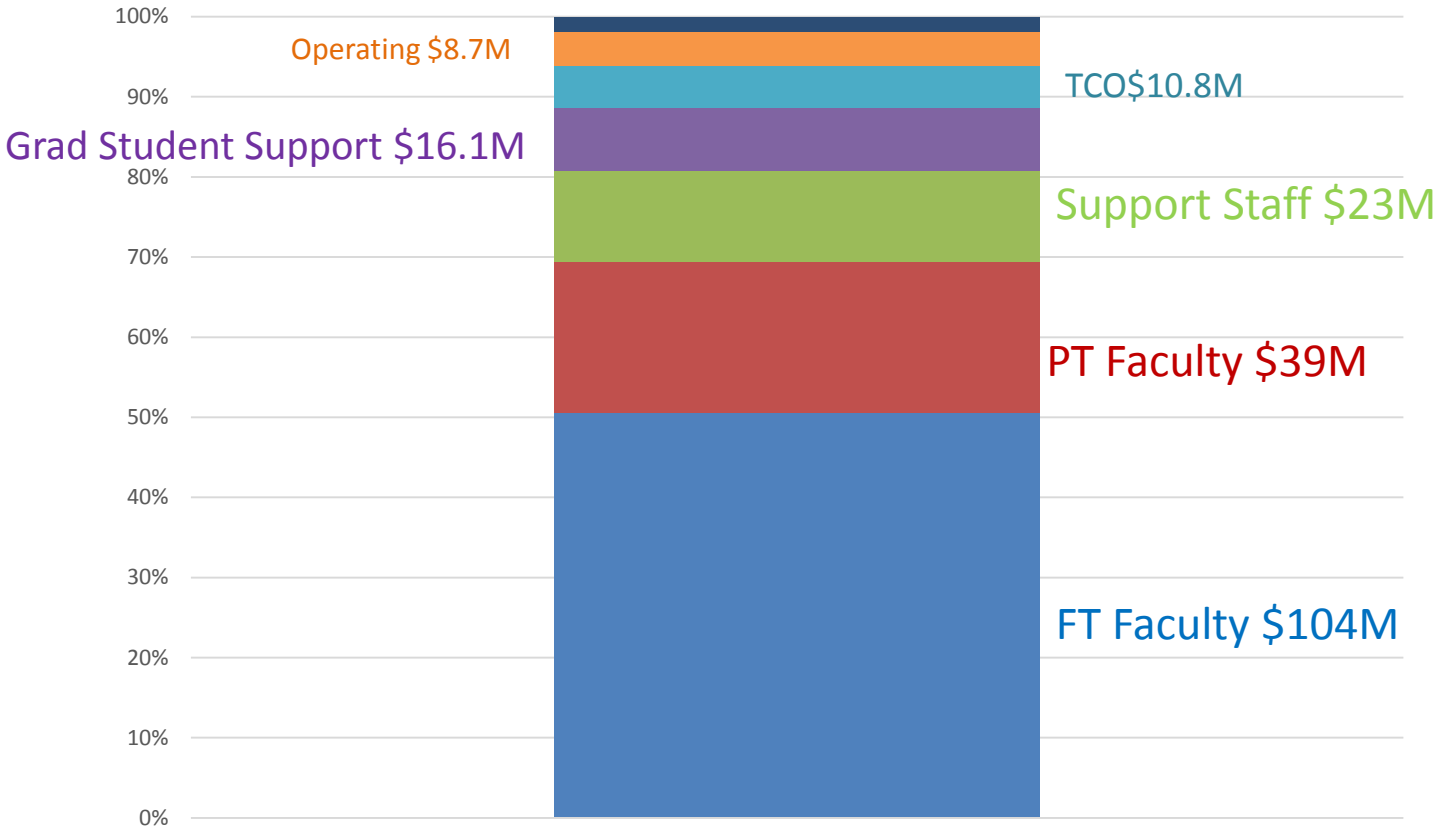


LA&PS \$196.8M

vs Budget ↓ by \$9M overall due to
labour disruption (Summer Term)

Total Revenue = \$309.6M

2018/19 - Expenses



Teaching Salaries 69%
 Support Salaries 11%
 Grad Student Support 8%
 TCO 5%
 Operating 4%

88% }
 \$205,185,664.10

LA&PS Allocation: \$196.8M
 Projected deficit = \$8.4M

2019/20

Challenges

- Compounding government cuts to tuition (19/20: \$15M impact)
- Unknown labour disruption impact on enrollments
 - e.g. 5% decrease domestic: \$2.5M
 - e.g. 5% decrease international: \$2M
- Aggressive International student enrollment target (17% growth)
- Capital investments required - renovations and deferred maintenance (e.g. basic departmental renovation cost: \$0.5M to \$1M)
- Annual wage increases for collective agreements (19/20: \$1.4M)
- Negative carryforward (\$46.5M)

Fall 2019 Enrollment Update

ONTARIO UNIVERSITIES APPLICATION CENTRE SECONDARY SCHOOL (OUAC101) MONTHLY APPLICATION STATISTICS

February 07, 2018

February 06, 2019

-----PROGRAM CHOICES-----

-----PROGRAM CHOICES-----

-----PERCENT CHANGE-----

	1ST	2ND	3RD	>3	TOTAL	1ST	2ND	3RD	>3	TOTAL	1ST	2ND	3RD	>3	TOTAL
Algoma University	120	64	128	297	609	153	96	166	394	809	27.5	50.0	29.7	32.7	32.8
Brock University	2849	2841	3051	6988	15729	3275	3284	3228	7812	17599	15.0	15.6	5.8	11.8	11.9
Carleton University	4114	4181	3964	7293	19552	4297	4238	4162	7962	20659	4.4	1.4	5.0	9.2	5.7
University of Guelph	4662	4648	4536	10490	24336	5029	4953	5006	11577	26565	7.9	6.6	10.4	10.4	9.2
University of Guelph - Humber	1009	903	984	1476	4372	1170	1072	973	1626	4841	16.0	18.7	-1.1	10.2	10.7
University of Guelph - Complex	5671	5551	5520	11966	28708	6199	6025	5979	13203	31406	9.3	8.5	8.3	10.3	9.4
Lakehead University	811	758	854	1389	3812	843	751	876	1427	3897	3.9	-0.9	2.6	2.7	2.2
Laurentian University	1028	1153	1344	1693	5218	1172	1310	1359	1721	5562	14.0	13.6	1.1	1.7	6.6
Laurentian University - Hearst	17	8	10	0	35	16	7	8	4	35	-5.9	-12.5	-20.0	*	*
Laurentian University - Complex	1045	1161	1354	1693	5253	1188	1317	1367	1725	5597	13.7	13.4	1.0	1.9	6.5
McMaster University	8237	7972	7815	17316	41340	8358	7847	8081	19115	43401	1.5	-1.6	3.4	10.4	5.0
Nipissing University	489	447	518	665	2119	590	585	652	850	2677	20.7	30.9	25.9	27.8	26.3
OCAD University	913	484	289	478	2164	1077	508	339	452	2376	18.0	5.0	17.3	-5.4	9.8
University of Ottawa	4839	5385	5457	10799	26480	4950	5690	5798	12726	29164	2.3	5.7	6.2	17.8	10.1
Queen's University	5618	4676	4649	10921	25864	6380	5416	5199	12587	29582	13.6	15.8	11.8	15.3	14.4
Ryerson University	9507	9943	9541	20307	49298	9670	10139	9495	21649	50953	1.7	2.0	-0.5	6.6	3.4
Trent University	1654	1909	2087	4174	9824	1872	2230	2499	5109	11710	13.2	16.8	19.7	22.4	19.2
University of Toronto	14246	11703	10037	18852	54838	14793	11805	10016	19158	55772	3.8	0.9	-0.2	1.6	1.7
Univ Ontario Inst Technology	1216	1326	1543	4614	8699	1314	1463	1647	5060	9484	8.1	10.3	6.7	9.7	9.0
University of Waterloo	8734	7167	5909	12037	33847	8141	7018	5847	12371	33377	-6.8	-2.1	-1.0	2.8	-1.4
University of Windsor	2078	2078	2250	3082	9488	2322	2333	2451	3315	10421	11.7	12.3	8.9	7.6	9.8
Wilfrid Laurier University	4252	4839	5148	11514	25753	3746	4451	4575	11793	24565	-11.9	-8.0	-11.1	2.4	-4.6
Western University	5669	6973	6898	15369	34909	5648	7060	7009	16829	36546	-0.4	1.2	1.6	9.5	4.7
Western University - Brescia	180	226	198	291	895	198	234	234	284	950	10.0	3.5	18.2	-2.4	6.1
Western University - Huron	170	252	291	531	1244	217	318	343	709	1587	27.6	26.2	17.9	33.5	27.6
Western University - King's	444	501	500	796	2241	546	616	571	1227	2960	23.0	23.0	14.2	54.1	32.1
Western University - Complex	6463	7952	7887	16987	39289	6609	8228	8157	19049	42043	2.3	3.5	3.4	12.1	7.0
York University	6548	8240	9041	20474	44303	5731	7290	8402	20911	42334	-12.5	-11.5	-7.1	2.1	-4.4
TOTALS	89404	88677	87042	181846	446969	91508	90714	88936	196668	467826	2.4	2.3	2.2	8.2	4.7

liberal arts &
professional studies



Fall 2019 Enrollment Update

Term: Fall 2019 vs. Fall 2018
As of: 2019-02-12 vs. 2018-02-12

Change from Last Year

Term	Home Faculty	Change from LY-Application						Total	Percentage Change from LY-Application						Total
		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other	
Fall	AMPD	-35	-116	-14	-11	108		-68	-3.97%	-9.42%	-1.70%	-2.75%	17.94%		-1.73%
	Education	24	51	55	23	37	119	309	10.04%	29.82%	41.67%	25.84%	28.03%	5.99%	11.24%
	Environ. Stud.	-7	-16	-17	-2	11		-31	-8.05%	-13.33%	-16.35%	-3.17%	8.73%		-6.20%
	Glendon	-97	-122	-62	-45	3		-323	-17.26%	-18.05%	-11.92%	-15.52%	0.62%		-12.75%
	Health	-71	-48	-4	-41	167		3	-4.19%	-2.81%	-0.28%	-4.41%	8.59%		0.04%
	LA&PS	-542	-561	-320	-177	795		-805	-9.82%	-8.61%	-5.82%	-4.87%	10.96%		-2.83%
	Lassonde Eng.	-9	-54	-28	-40	62		-69	-0.81%	-4.34%	-2.23%	-4.00%	2.32%		-0.95%
	Schulich SB	-104	-7	-87	-29	133		-94	-9.43%	-0.75%	-10.78%	-5.01%	12.14%		-2.08%
	Science	-143	-154	-129	-91	28		-489	-13.24%	-10.84%	-10.25%	-9.91%	1.05%		-6.65%
Fall Total		-984	-1027	-606	-413	1344	119	-1567	-8.02%	-7.33%	-5.13%	-5.23%	7.91%	5.99%	-2.41%

Current Admission Cycle (Fall 2019)

Term	Home Faculty	TY Application Count						Total	Choice as % of Total						Total
		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other		Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	Choice Other	
Fall	AMPD	846	1115	811	389	710		3871	21.85%	28.80%	20.95%	10.05%	18.34%		100.00%
	Education	263	222	187	112	169	2105	3058	8.60%	7.26%	6.12%	3.66%	5.53%	68.84%	100.00%
	Environ. Stud.	80	104	87	61	137		469	17.06%	22.17%	18.55%	13.01%	29.21%		100.00%
	Glendon	465	554	458	245	489		2211	21.03%	25.06%	20.71%	11.08%	22.12%		100.00%
	Health	1625	1661	1413	888	2110		7697	21.11%	21.58%	18.36%	11.54%	27.41%		100.00%
	LA&PS	4979	5952	5175	3458	8048		27612	18.03%	21.56%	18.74%	12.52%	29.15%		100.00%
	Lassonde Eng.	1097	1190	1228	961	2731		7207	15.22%	16.51%	17.04%	13.33%	37.89%		100.00%
	Schulich SB	999	927	720	550	1229		4425	22.58%	20.95%	16.27%	12.43%	27.77%		100.00%
	Science	937	1267	1129	827	2706		6866	13.65%	18.45%	16.44%	12.04%	39.41%		100.00%
Fall Total		11291	12992	11208	7491	18329	2105	63416	17.80%	20.49%	17.67%	11.81%	28.90%	3.32%	100.00%

Fall 2019 Enrollment Update

Admission Conversion - Ratios Based on 3-Year Average

Academic Year	Appl to Offer	Offer to Accept	Accept to Enrol
Choice 1	61.60%	57.18%	73.92%
Choice 2	63.74%	28.35%	74.08%
Choice 3	71.34%	16.96%	82.29%
Choice 4	74.85%	12.96%	83.88%
Choice 5+	76.48%	8.03%	78.59%

Fall 2019 Enrollment Update

Applications

Student type	Fall 2019 at Feb. 12	Fall 2018 at Feb. 12	Year over Year Change-Count	Year over year Change %
All	27,612	28,417	-805	-2.83%
101 Domestic	13,248	14,617	-1,369	-9.37%
101 International	4,666	3,834	832	21.70%
105 Domestic	4,021	4,137	-116	-2.80%
105 International	5,677	5,829	-152	-2.61%

Applications

Student type	Fall 2018 at Feb 14	Fall 2017 at Feb 14	Year over Year Change-Count	Year over year Change %
All	28,724	25,101	3,623	14.43%
101 Domestic	14,641	14,016	625	4.46%
101 International	3,844	3,148	696	22.11%
105 Domestic	4,236	3,996	240	6.01%
105 International	6,003	3,941	2,062	52.32%

Fall 2019 Enrollment Update

Notable Year-Over-Year Overall Program Application Gains/Losses

Subject1 Subject Desc	Change from LY-Application					Total
	Choice 1	Choice 2	Choice 3	Choice 4	Choice 5+	
Business Economics	15	38	16	38	121	228
Business and Society	-58	-89	-71	-67	-122	-407
Children, Childhood and Youth	-1	8	16	21	51	95
Criminology	-71	-45	-14	-10	60	-80
Economics	-2	-30	63	-19	159	171
Financial and Business Economics	-8	15	35	-21	112	133
Geography and Urban Studies	11	20	21	11	29	92
Law and Society	-67	-22	-41	6	-7	-131
Political Science	-38	-22	-40	-15	-17	-132
Social Work	-166	-80	-59	0	2	-303

2019/20

Opportunities

- FT complement: 40+ new hires
- Investment in capital renovations and deferred maintenance to improve our space for students, faculty and staff
- Growth of international student intake
- Improve student experience, retention and curricular innovation
 - e.g. retention impact: 1% increase = \$3M